#### PUBLIC INSPECTION COPY

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# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury

A For the 2021 calendar year, or tax year beginning

▶ Do not enter social security numbers on this form as it may be made public.

and ending

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

Check if applicable: C Name of organization D Employer identification number QUINCY INSTITUTE FOR RESPONSIBLE Address change STATECRAFT Name change \*\*-\*\*\*5143 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ 7000 2000 PENNSYLVANIA AVE., NW 202-800-4662 termin-ated 5,927,477. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return WASHINGTON, DC 20006 H(a) Is this a group return Applica-F Name and address of principal officer: LORA LUMPE Yes X No for subordinates? pending SAME AS C ABOVE H(b) Are all subordinates included? Yes No Tax-exempt status: X = 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or If "No," attach a list. See instructions J Website: ▶ QUINCYINST.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Association Other > L Year of formation: 2019 M State of legal domicile: DC Part I Summary Briefly describe the organization's mission or most significant activities: THE QUINCY INSTITUTE PROMOTES Activities & Governance IDEAS THAT MOVE U.S. FOREIGN POLICY AWAY FROM ENDLESS WAR AND TOWARD Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 12 Number of voting members of the governing body (Part VI, line 1a) <u>12</u> Number of independent voting members of the governing body (Part VI, line 1b) 38 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 0 6 Total number of volunteers (estimate if necessary) 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990-T, Part I, line 11 7b Prior Year **Current Year** 3,305,887. 5,923,831. Contributions and grants (Part VIII, line 1h) Revenue 0. 0. Program service revenue (Part VIII, line 2g) 270. 1,458.Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 117. 2,188. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 3,306,274 5.927.477. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) ........ 0. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Ō. 0. Benefits paid to or for members (Part IX, column (A), line 4) 1,066,707. 2,991,932. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 677,908. 371,243 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 1,437,950. 3,669,840. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 2,257,637. 1,868,324. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 1,907,840. 4,164,590. 20 Total assets (Part X, line 16) 39,516. 38,629. 21 Total liabilities (Part X, line 26) 868,324. 125,961. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign LORA LUMPE, CEO Here Type or print name and title PTIN Print/Type preparer's name MARC FRIEDMAN, CPA 11/15/2022 P00064585 Paid self-employed Firm's name VOUNT, HYDE & BARBÖUR, Firm's EIN Preparer Firm's address > 702 KING FARM BOULEVARD, SUITE 610 Use Only Phone no. 301-917-3040 ROCKVILLE, MD 20850 X Yes No May the IRS discuss this return with the preparer shown above? See instructions

| _  | QUINCY INSTITUTE FOR RESPONSIBLE 1990 (2021) **-***5143 Page 2   |
|----|--|
|    | 1990 (2021) STATECRAFT **-**5143 Page 2<br>rt III   Statement of Program Service Accomplishments   |
| Га | <del></del>  |
|    |  |
| 1  | Briefly describe the organization's mission:  THE QUINCY INSTITUTE PROMOTES IDEAS THAT MOVE U.S. FOREIGN POLICY AWAY   |
|    | FROM ENDLESS WAR AND TOWARD VIGOROUS DIPLOMACY IN THE PURSUIT OF   |
|    | INTERNATIONAL PEACE. QI'S STAFF AND NON-RESIDENT EXPERTS EXPOSE THE  |
|    | COSTS AND CONSEQUENCES OF UNACCOUNTABLE, OVERLY MILITARIZED FOREIGN  |
| _  |  |
| 2  | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes X No                             |
|    |  |
| _  | If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes X No |
| 3  |  |
| _  | If "Yes," describe these changes on Schedule O.  |
| 4  | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.   |
|    | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and                                 |
|    | revenue, if any, for each program service reported.  |
| 4a | (Code:) (Expenses \$1, 109, 709 \cdot including grants of \$) (Revenue \$)   |
|    |  |
|    | THE QUINCY INSTITUTE'S GENERAL PROGRAM INCLUDES THE CROSS-CUTTING  |
|    | ELEMENTS OF THE INSTITUTE'S WORK TO FORGE A NEW FOREIGN POLICY CENTERED  |
|    | ON DIPLOMATIC ENGAGEMENT AND MILITARY RESTRAINT THROUGH SCHOLARSHIP AND  |
|    | CONVENINGS BY STAFF AND NON-RESIDENT FELLOWS.  |
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|    |  |
|    | E42 422  |
| 4b | (Code: ) (Expenses \$ 543,432 · including grants of \$) (Revenue \$)   |
|    | EAST ASIA PROGRAM: THE EAST ASIA PROGRAM CONDUCTS RESEARCH AND COMMUNICATIONS ON THE SIZE  |
|    | AND NATURE OF THE CHALLENGE CHINA AND NORTH KOREA POSE TO THE UNITED   |
|    | STATES, AND IT ADVANCES A BALANCED ALTERNATIVE TO THE CURRENT U.S.   |
|    | STRATEGY OF DOMINANCE IN EAST ASIA.  |
|    | STRATEGI OF DOMINANCE IN EAST ASIA.  |
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|    | 407 616  |
| 4C | (Code:) (Expenses \$497,616. including grants of \$) (Revenue \$)  |
|    | RESPONSIBLE STATECRAFT FROGRAM: RESPONSIBLE STATECRAFT IS THE QUINCY INSTITUTE'S ONLINE MAGAZINE, WHICH  |
|    | ADVANCES PRO-DIPLOMACY AND MILITARY RESTRAINT ANALYSIS AND RESEARCH.   |
|    | ADVANCES PRO-DIPLOMACI AND MILITARI RESTRAINT ANALISIS AND RESEARCH.   |
|    |  |
|    |  |
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|    |  |
|    |  |

4d Other program services (Describe on Schedule O.)

852,814. including grants of \$

vnenses 
\_\_\_\_\_3,003,571. 4e Total program service expenses

) (Revenue \$

Form **990** (2021)

# Part IV | Checklist of Required Schedules

|          |  |            | Yes | No |
|----------|--|------------|-----|----|
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A   | 1          | х   |    |
| 2        | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2          | X   |    |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |            |     |    |
| ·        | public office? If "Yes," complete Schedule C, Part I   | 3          |     | x  |
| 4        | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II   | 4          | Х   |    |
| 5        | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   | 7          |     |    |
|          | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5          |     | Х  |
| 6        | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6          |     | Х  |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.  | 7          |     | x  |
| 8        | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>   | <u> </u>   |     |    |
|          | Schedule D, Part III   | 8          |     | Х  |
| 9        | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |            |     |    |
|          | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV  | 9          |     | Х  |
| 10       | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   |            |     |    |
|          | or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10         |     | X  |
| 11       | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.   |            |     |    |
| а        | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |            |     |    |
|          | Part VI  | 11a        |     | X  |
| b        | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b        |     | х  |
| С        | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  |            |     |    |
|          | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c        |     | X  |
| d        | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d        |     | х  |
| е        | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e        | X   |    |
| f        | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |            |     |    |
|          | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f        | Х   |    |
| 12a      | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII   | 12a        | Х   |    |
| b        | Was the organization included in consolidated, independent audited financial statements for the tax year?  |            |     |    |
|          | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b        |     | X  |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13         |     | Х  |
| 14a      | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a        |     | X  |
| b        |  |            |     |    |
|          | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV  | 14b        |     | X  |
| 15       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any  | 175        |     | ╁┈ |
|          | foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15         |     | Х  |
| 16       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   |            |     |    |
|          | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16         |     | X  |
| 17       | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  |            |     |    |
|          | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | 17         |     | X  |
| 18       | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   | ١.         |     | ,, |
|          | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18         |     | X  |
| 19       | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   | 40         |     | X  |
| 20-      | complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 19         |     | X  |
| 20a<br>b |  | 20a<br>20b |     | 1  |
| 21       | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  | 200        |     |    |
| -'       | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21         |     | х  |
|          | · / / / / / / / / / / / / / / / / / / /  |            |     |    |

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## QUINCY INSTITUTE FOR RESPONSIBLE STATECRAFT

Form 990 (2021)

Part IV | Checklist of Required Schedules (continued)

| 22   |      |   |          | Yes | No         |
|--|------|---|----------|-----|------------|
| 23 Did the organization answer "Nes" to Part VII, Section A, Jine 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule L by ear, that was issued after December 31, 2002? If "Yes," answer lines 24th through 24d and complete Schedule K. If "No." go to line 25d   | 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on |          |     |            |
| and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.  23 X  24a Did the organization have a tax exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to law the 28a  24b Did the organization invest any proceeds of tax exempt bonds beyond a temporary period exception?  24c Did the organization mirest any proceeds of tax exempt bonds beyond at temporary period exception?  24d Did the organization mirest any an escorea value of the organization and the year?  24d Did the organization are as an "on behalf of issuer for bonds outstanding at any time during the year?  24d Did the organization are as an "on behalf of issuer for bonds outstanding at any time during the year?  24d Did the organization are set of the organization of the organization engage in an excess benefit transaction with a disqualified person line a principle of the organization aware that it engaged in an excess benefit bransaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization spinor Forms 980 or 999-E27 If "Yes," complete Schedule I., Part I  25b If the organization provide a grant or order assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% orontoiled entity or family member of any of these persons? If "Yes," complete Schedule I., Part II  26b If the organization provide a grant or order assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor? If "Yes," complete Schedule I., Part III  27c If   |      |   | 22       |     | X          |
| Schedule J  24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No." yo to line 25a  24b  25c  26c  27d  27d  28d  28d  28d  28d  28d  28d  | 23   |   |          |     |            |
| 24a Did the organization have a tax-evering to bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete \$24a Did the organization invest any proceeds of tax-evering though \$24b Did the organization invest any proceeds of tax-evering though \$24b Did the organization invest any proceeds of tax-evering though \$24b Did the organization invest any proceeds of tax-evering though \$24b Did the organization invest any proceeds of tax-evering though \$24b Did the organization invest any proceeds of tax-evering though \$24b Did the organization experts the section \$0.000 Did the organization and the section \$0.0000 Did the organization and the section \$0.0000 Did the organization and the section \$0.0000 Did the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations prior forms \$90 or \$900.EZP If "Yes," complete \$2.000 Did the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations prior forms \$90 or \$900.EZP If "Yes," complete \$2.000 Did the organization provide a grant or other assistance to any current or former office, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity forcholding an employee agrant or other assistance to any current or former office, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a \$35% controlled entity forcholding an employee thereof) or family member of any individual described in line 28a or 28b 71 "Yes," complete \$2.000 Did the organization aparty to a business transaction with one of the following parties (see the \$2.0000 Did the organization receive more than \$ |      |   |          |     |            |
| stated day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No." go to line 25a  b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  d Did the organization act as an 'no behalf of' issuer for bonds outstanding at any time during the year?  24d  25a Section 501(28), 501(64), and 501(c)29 organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L. Part I  b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations prior Forms 990 or 990-E27 if "Yes," complete Schedule L. Part I  25b Did the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations prior Forms 990 or 990-E27 if "Yes," complete Schedule L. Part II  26 Did the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction that the transaction with a disqualified person in a prior year, and that the transaction with the organization prior or the prior of the organization prior or organization prior or organization prior or organization release the prior of the prior or organizations prior organization release or or the prior or organization release persons? If "Yes," complete Schedule L. Part II ("Yes," complete Schedule I. Part IV")  b A family member of any individual described in line 28a If "Yes," complete Schedule L. Part IV" ("Yes," complete Schedule I. Part IV")  b A family member of any individual described in line 28a If "Yes," complete Schedule I. Part IV" ("Y                       | 04 - | Schedule J  | 23       | Δ.  |            |
| Schedule K. If *No.* go to line 25a  | 24a  |   |          |     |            |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  d Did the organization and at as an 'on behalf or 'issuer for bonds outstanding at any time during the year?  24d   25a Section 501(c)(8), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I   25a   X   25b   S the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part I   25b   X   26c   Did the organization report any amount on Part X, line 5 or 22, for receivables from on payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   27c   Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, a grant asseltance committee member, or 10 at 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III   27c   X   28c   Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part III)   28c   X   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string for special schedule I., Part I IV   29c   A string fo                       |      |   | 24a      |     | x          |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax exempt bonds?  24c d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?  24d 25a Section 501(c)(3), 501(c)(4), and 601(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'res', complete Schedule L, Part I   25a   X   b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization is prior Forms 990 or 990-E27 If 'res,', complete Schedule L, Part II   25b   X    26 Did the organization report any amount on Part X, line 5 or 22, for receivables from 6r payables to any current or formed officer, director, trustee, key employee, creator or founder, substantial contributor, or 39% controlled entity or family member of any of these persons? If 'res,' complete Schedule L, Part II   26   X    27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 39% controlled entity (including an employee thereof) or family member of any of these persons? If 'res,' complete Schedule L, Part IV   27   X    28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV   28   X   X   X   X   X   X   X   X   X  | b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?             | $\vdash$ |     |            |
| any tax-exempt bonds?  d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   25a   X    b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part I   25b   X    26 Did the organization report any amount on Part X, line 5 or 22, for receivables from 6 payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   26   |      |   |          |     |            |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Sactino 501(23), 501(24), and 501(24), and 501(24), and 501(24), and 501(24), and 501(24) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  |      |   | 24c      |     |            |
| b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations prior Forms 990 or 990-E27 if "Yes," complete Schedule L, Part I   | d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?       | 24d      |     |            |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 980 or 980-E27 If "Yes," complete Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II 26 X 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 X 28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part III 27 X 28 Was the organization aparty to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable fling thresholds, conditions, and exceptions).  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV 28b X 28                       | 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |          |     |            |
| that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part I or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II 26 Z Z Z Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or a 55% controlled entity of family member of any of these persons? If "Yes," complete Schedule L, Part III 27 X Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part III 27 X Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IIV instructions for applicable filling thresholds, conditions, and exceptions).  A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? II "Yes," complete Schedule L, Part IV 28a X X A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV 28c X X Did the organization receive wome than \$25,000 in non-sash contributions? If "Yes," complete Schedule M 29 X X X Did the organization receive wome than \$25,000 in non-sash contributions? If "Yes," complete Schedule N, Part II 31 X X X X Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II 32 X X X X X X Y X X X X X X X X X X X X  |      |   | 25a      |     | X          |
| Schedule L, Part I  26 Did the organization report any amount on Part X, line 5 or 22, for receivables from on payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III  27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28 A samply member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  28 A samply member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  28 A samply member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  28 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  29 A sample schedule L, Part IV.  20 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Part I.  30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.  31 Did the organization osell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.  32 Did the organization osell, exchange, dispose of, or transfer more than 25% of its net asse                      | b    |   |          |     |            |
| 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, tustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II 26 X 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 X 28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part III 27 X 28 Was the organization aparty to a business transaction with one of the following parties (see the Schedule L, Part III 28 X  |      | Odes de la De H   | 25b      |     | x          |
| controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part IV, instructions for applicable fling thresholds, conditions, and exceptions).  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV 28a X  b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV 28b X  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV 28c X  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X  30 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule N, Part I 31 X  31 Did the organization individuals entity of the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I 31 X  32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I I, III, or IV, and Part V, Iine 1 34 X  35a Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1 35a, did the organizations on both the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, Iine 2 35a X  35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Y                     | 26   |   |          |     |            |
| 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III.  28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV.  28 instructions for applicable filing thresholds, conditions, and exceptions):  28 A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  28 A samily member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  28 A samily member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule L, Part IV.  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.  30 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?If "Yes," complete Schedule N, Part I.  31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I, III, or IV, and Part V, Iine 1  32 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part I, III, or IV, and Part V, Iine 1  33 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, Iine 2  36 Section 501(c)(3) organizations. Did the organization ma                     |      | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%       |          |     |            |
| creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV, grant IV, and a family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  28b  |      | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II            | 26       |     | X          |
| entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III, instructions for applicable filing thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV.  b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.  28b X  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, Iine 2  35 Besction 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, Iine 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, Iine 2  37 Did the organization conduct more than 5% of its activities through an entity that is not                       | 27   |   |          |     |            |
| Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV   |      |   |          |     | <b> </b> ₩ |
| instructions for applicable filing thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV  28a X  b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  28b X  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  29 X  29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I  31 Did the organization on 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701.2 and 301.7701.37 If "Yes," complete Schedule R, Part I  32 X  33 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  34 X  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization on schedule O for Part VI, line and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V  37 If "Yes," complete Schedule O and pr                      | 00   |   | 27       |     |            |
| a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV 28a X  b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV 28b X  c A 359% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV 28c X  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I 31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 31 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1 32 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 33 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 34 Was the organization have a controlled entity within the meaning of section 512(b)(13)? 35 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V, Iine 2 36 Section 501(c)(3) organizations complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O  Part V Statements Regarding Other IRS Filings and Tax Compliance  Ch                      | 28   |   |          |     |            |
| "Yes," complete Schedule L, Part IV  b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV,  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?If "Yes," complete Schedule L, Part IV  28c X  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  29 X  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  31 X  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I  31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  33 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  34 A X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? B Yes," complete Schedule R, Part V, line 2  35b Jid the organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V, line 2  38 Did the organization conduct more than 5% of its activities through an entity that is not a related organization  39 A X  30 Did the organization sellectory of t                      | а    |   |          |     |            |
| b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?If "Yes," complete Schedule L, Part IV.  28c X  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  29 X  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?If "Yes," complete Schedule N, Part II  32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 51(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  38 Did the organization conduct more than 5% of its activities through an entity that is not a related organization? If "Yes," compl                      | _    |   | 28a      |     | х          |
| "Yes," complete Schedule L, Part IV  Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  29 X  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  31 X  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32 X  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701.2 and 301.7701.3? If "Yes," complete Schedule R, Part I  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  b If "Yes," to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  Yes No  | b    |   | $\vdash$ |     | Х          |
| Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30   |      |   |          |     |            |
| Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30   |      | "Yes," complete Schedule L, Part IV   | 28c      |     |            |
| contributions? If "Yes," complete Schedule M  30   | 29   |   | 29       |     | X          |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 Schedule N, Part II 32 Schedule N, Part II 33 Schedule N, Part II 34 Schedule N, Part II 35 Schedule N, Part II Nor IV, and Part V, line 1 35 Schedule N, Part II, III, or IV, and Part V, line 1 36 Schedule N, Part II, III, or IV, and Part V, line 1 37 Schedule N, Part II, III, or IV, and Part V, line Nor III Nor IV, and Part V, line Nor III Nor III Nor IV, and Part V, line Nor III N                       | 30   |   |          |     | ,,         |
| Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32   |      |   | $\vdash$ |     |            |
| Schedule N, Part II  32  X  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V I  37 X  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Check if Schedule O contains a response or note to any line in this Part V  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  Yes No   |      |   | 31       |     |            |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-3? If "Yes," complete Schedule R, Part I 33 X X 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 34 X 34 X 35 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35 X 5 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V I 37 X 38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V Yes No  | 32   |   | 32       |     | x          |
| sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 X  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 34 X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a X  35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b   | 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations    | 32       |     |            |
| Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  34   | -    |   | 33       |     | х          |
| Part V, line 1  34 X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35a X  b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Fillings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  1a 63   | 34   |   |          |     |            |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  35b  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  38 X  Part V  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  Yes No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  1a 63   |      |   | 34       |     |            |
| within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  35 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  10 Yes No  11 Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  12 18 63   |      |   | 35a      |     | X          |
| Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36  | b    |   |          |     |            |
| If "Yes," complete Schedule R, Part V, line 2  36  |      |   | 35b      |     |            |
| Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  37  | 36   |   |          |     | _ v        |
| and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  1a 63  | 27   |   | 36       |     |            |
| 38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  Yes No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  1a 63  | 31   |   | 37       |     | x          |
| Note: All Form 990 filers are required to complete Schedule O  Part V  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  Yes No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  1a 63   | 38   |   | -57      |     |            |
| Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V  Yes No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  |      | Note: All Form 990 filers are required to complete Schedule O   | 38       | Х   |            |
| 1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 63 8  | Pa   | rt V Statements Regarding Other IRS Filings and Tax Compliance  |          | •   |            |
| 1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable   1a   63  |      | Check if Schedule O contains a response or note to any line in this Part V                                    |          |     |            |
|  | _    |   |          | Yes | No         |
|  |      |   |          |     |            |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming   |      | Enter the number of Forms W 2d included of fine fat. Enter of those applicable.                               | 4        |     |            |
| (gambling) winnings to prize winners?  | C    |   | 1c       |     |            |

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Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| _   | 5. "   |          | Yes | No   |  |  |  |  |  |  |
|---|--|----------|-----|------|--|--|--|--|--|--|
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  38  |          |     |      |  |  |  |  |  |  |
|   |  | OI-      | X   |      |  |  |  |  |  |  |
| D   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b       | Λ   |      |  |  |  |  |  |  |
| _   | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.  | _        |     | Х    |  |  |  |  |  |  |
|   | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a<br>3b |     | Λ    |  |  |  |  |  |  |
|   | <b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O   |          |     |      |  |  |  |  |  |  |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a  | 4-       |     | Х    |  |  |  |  |  |  |
|   | financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a       |     | 22   |  |  |  |  |  |  |
| D   | If "Yes," enter the name of the foreign country  |          |     |      |  |  |  |  |  |  |
| <b>-</b> -  | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  | F-       |     | Х    |  |  |  |  |  |  |
|   | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a<br>5b |     | X    |  |  |  |  |  |  |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5c       |     | - 22 |  |  |  |  |  |  |
| _   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 50       |     |      |  |  |  |  |  |  |
| 6a  |  | 6a       |     | Х    |  |  |  |  |  |  |
| h   | any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts  | Va       |     | - 21 |  |  |  |  |  |  |
| D   |  | 6b       |     |      |  |  |  |  |  |  |
| 7   | Were not tax deductible?  Organizations that may receive deductible contributions under section 170(c).  | OD       |     |      |  |  |  |  |  |  |
| и<br>а  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a       |     | Х    |  |  |  |  |  |  |
| _   | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b       |     |      |  |  |  |  |  |  |
| b   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required  | 7.0      |     |      |  |  |  |  |  |  |
| С   |  | 7c       |     | Х    |  |  |  |  |  |  |
| d   | to file Form 8282?  If "Yes," indicate the number of Forms 8282 filed during the year  | 70       |     |      |  |  |  |  |  |  |
| e   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e       |     |      |  |  |  |  |  |  |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f       |     |      |  |  |  |  |  |  |
|   | g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   |          |     |      |  |  |  |  |  |  |
| h   |  |          |     |      |  |  |  |  |  |  |
| 8   |  |          |     |      |  |  |  |  |  |  |
|   | sponsoring organization have excess business holdings at any time during the year?   |          |     |      |  |  |  |  |  |  |
| 9   |  |          |     |      |  |  |  |  |  |  |
| а   | and the second s |          |     |      |  |  |  |  |  |  |
| b   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b       |     |      |  |  |  |  |  |  |
| 10  | Section 501(c)(7) organizations. Enter:  |          |     |      |  |  |  |  |  |  |
| а   | Initiation fees and capital contributions included on Part VIII, line 12   |          |     |      |  |  |  |  |  |  |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  |          |     |      |  |  |  |  |  |  |
| 11  | Section 501(c)(12) organizations. Enter:   |          |     |      |  |  |  |  |  |  |
| а   | Gross income from members or shareholders  |          |     |      |  |  |  |  |  |  |
| b   | Gross income from other sources. (Do not net amounts due or paid to other sources against  |          |     |      |  |  |  |  |  |  |
|   | amounts due or received from them.)  |          |     |      |  |  |  |  |  |  |
| 12a   | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |     |      |  |  |  |  |  |  |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |          |     |      |  |  |  |  |  |  |
| 13  | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |     |      |  |  |  |  |  |  |
| а   | Is the organization licensed to issue qualified health plans in more than one state?   | 13a      |     |      |  |  |  |  |  |  |
|   | Note: See the instructions for additional information the organization must report on Schedule O.  |          |     |      |  |  |  |  |  |  |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which the   |          |     |      |  |  |  |  |  |  |
|   | organization is licensed to issue qualified health plans   |          |     |      |  |  |  |  |  |  |
| С   | Enter the amount of reserves on hand   | 14a      |     | X    |  |  |  |  |  |  |
| 14a Did the organization receive any payments for indoor tanning services during the tax year?                            |  |          |     |      |  |  |  |  |  |  |
| <b>b</b> If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> |  |          |     |      |  |  |  |  |  |  |
| 15  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or  | 4.       |     | Х    |  |  |  |  |  |  |
|   | excess parachute payment(s) during the year?   | 15       |     | Λ    |  |  |  |  |  |  |
| 16  | If "Yes," see the instructions and file Form 4720, Schedule N.   | 40       |     | Х    |  |  |  |  |  |  |
| 16  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16       |     | Λ    |  |  |  |  |  |  |
| 17  | If "Yes," complete Form 4720, Schedule O.  Section F01/oV21) organizations. Did the trust, any disqualified person, or mine operator engage in any   |          |     |      |  |  |  |  |  |  |
| 17  | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any   | 17       |     |      |  |  |  |  |  |  |
|   | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  If "Yes " complete Form 6069  | 17       |     |      |  |  |  |  |  |  |

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|            | Check if Schedule O contains a response or note to any line in this Part VI  |          |          |        |  |  |  |  |  |
|------------|--|----------|----------|--------|--|--|--|--|--|
| Sec        | tion A. Governing Body and Management  |          |          |        |  |  |  |  |  |
|            |  |          | Yes      | No     |  |  |  |  |  |
| 1a         | Enter the number of voting members of the governing body at the end of the tax year  |          |          |        |  |  |  |  |  |
|            | If there are material differences in voting rights among members of the governing body, or if the governing  |          |          |        |  |  |  |  |  |
|            | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.  |          |          |        |  |  |  |  |  |
| b          | Enter the number of voting members included on line 1a, above, who are independent 1b 12   |          |          |        |  |  |  |  |  |
| 2          | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other   |          |          |        |  |  |  |  |  |
|            | officer, director, trustee, or key employee?   | 2        |          | X      |  |  |  |  |  |
| 3          | B Did the organization delegate control over management duties customarily performed by or under the direct supervision  |          |          |        |  |  |  |  |  |
|            | of officers, directors, trustees, or key employees to a management company or other person?  | 3        |          | X      |  |  |  |  |  |
| 4          | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4        |          | X      |  |  |  |  |  |
| 5          | Did the organization become aware during the year of a significant diversion of the organization's assets?   | 5        |          | X      |  |  |  |  |  |
| 6          | Did the organization have members or stockholders?   | 6        |          | X      |  |  |  |  |  |
| 7a         | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or   |          |          |        |  |  |  |  |  |
|            | more members of the governing body?  | 7a       |          | X      |  |  |  |  |  |
| b          | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or   |          |          |        |  |  |  |  |  |
|            | persons other than the governing body?   | 7b       |          | Х      |  |  |  |  |  |
| 8          | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |          |          |        |  |  |  |  |  |
| а          | The governing body?  | 8a       | Х        |        |  |  |  |  |  |
| b          | Each committee with authority to act on behalf of the governing body?  | 8b       |          | X      |  |  |  |  |  |
| 9          | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the   |          |          |        |  |  |  |  |  |
|            | organization's mailing address? If "Yes," provide the names and addresses on Schedule O  | 9        |          | X      |  |  |  |  |  |
| <u>Sec</u> | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)   |          |          |        |  |  |  |  |  |
|            |  |          | Yes      | No     |  |  |  |  |  |
| 10a        | Did the organization have local chapters, branches, or affiliates?   | 10a      |          | X      |  |  |  |  |  |
| b          | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,   |          |          |        |  |  |  |  |  |
|            | and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10b      |          |        |  |  |  |  |  |
| 11a        | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a      | Х        |        |  |  |  |  |  |
| b          | Describe on Schedule O the process, if any, used by the organization to review this Form 990.  |          |          |        |  |  |  |  |  |
| 12a        | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a      | X        |        |  |  |  |  |  |
| b          | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b      | Х        |        |  |  |  |  |  |
| С          | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe   |          |          |        |  |  |  |  |  |
|            | on Schedule O how this was done  | 12c      | Х        |        |  |  |  |  |  |
| 13         | Did the organization have a written whistleblower policy?  | 13       |          | X      |  |  |  |  |  |
| 14         | Did the organization have a written document retention and destruction policy?   | 14       | Х        |        |  |  |  |  |  |
| 15         | Did the process for determining compensation of the following persons include a review and approval by independent   |          |          |        |  |  |  |  |  |
|            | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |          | 37       |        |  |  |  |  |  |
|            | The organization's CEO, Executive Director, or top management official   | 15a      | X        |        |  |  |  |  |  |
| b          | Other officers or key employees of the organization  | 15b      | Х        |        |  |  |  |  |  |
| 40         | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.   |          |          |        |  |  |  |  |  |
| 16a        | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a  | 4-       |          | v      |  |  |  |  |  |
|            | taxable entity during the year?  | 16a      |          | Х      |  |  |  |  |  |
| b          | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation   |          |          |        |  |  |  |  |  |
|            | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's   | 401      |          |        |  |  |  |  |  |
| 800        | exempt status with respect to such arrangements?   | 16b      |          |        |  |  |  |  |  |
|            | tion C. Disclosure   |          |          |        |  |  |  |  |  |
| 17<br>10   | List the states with which a copy of this Form 990 is required to be filed DC, NY  Section 6104 requires an experiention to make its Forms 1002 (1004 or 1004 A. if applicable), 900, and 900 T (section 501(s)/2) | 0.0-51:  | \ 0\:=!! | - lala |  |  |  |  |  |
| 18         | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)  | s only   | , avalla | anie   |  |  |  |  |  |
|            | for public inspection. Indicate how you made these available. Check all that apply.  Own website  Another's website  W Upon request  Other (explain on Schedule O)   |          |          |        |  |  |  |  |  |
| 10         | ·······································  | d fine:  | ooic!    |        |  |  |  |  |  |
| 19         | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an statements available to the public during the tax year.                             | u iiiidi | ıcıdı    |        |  |  |  |  |  |
| 20         | State the name, address, and telephone number of the person who possesses the organization's books and records   |          |          |        |  |  |  |  |  |
| 20         | THE ORGANIZATION - 202-800-4662  |          |          |        |  |  |  |  |  |
|            | 2000 PENNSYLVANIA AVE., NW, 7000, WASHINGTON, DC 20006   |          |          |        |  |  |  |  |  |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

oxdet Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

| (A)<br>Name and title                    | (B) Average hours per                                      | box,                           | Position (do not check more than one box, unless person is both an officer and a director/trustee) |   | (D) Reportable compensation         | (E) Reportable compensation from related | (F) Estimated amount of other |                                     |     |   |  |   |   |  |
|--|--|--------------------------------|--|---|-------------------------------------|--|-------------------------------|-------------------------------------|-----|---|--|---|---|--|
|  | week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee  | Officer Key employee Highest compensated employee |                                     | Institutional trustee<br>Officer         |                               | Highest compensated employee Former |     | Key employee<br>Highest compensated<br>employee<br>Former |  | from<br>the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | organizations<br>(W-2/1099-MISC/<br>1099-NEC) | compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) TRITA PARSI EXECUTIVE VICE PRESIDENT | 40.00  |                                |  | x   |                                     |  |                               | 274,374.                            | 0.  | 33,971.   |  |   |   |  |
| (2) LORA LUMPE                           | 40.00  | $\vdash$                       |  |   |                                     |  |                               |                                     | 2.3 |   |  |   |   |  |
| CHIEF EXECUTIVE OFFICER                  |  | 1                              |  | Х   |                                     |  |                               | 276,927.                            | 0.  | 25,168.   |  |   |   |  |
| (3) MICHAEL SWAINE                       | 40.00  |                                |  |   |                                     |  |                               |                                     |     | _   |  |   |   |  |
| RESEARCH PROGRAM                         |  |                                |  |   |                                     | X  |                               | 210,891.                            | 0.  | 21,972.   |  |   |   |  |
| (4) MARK CUNNINGHAM                      | 40.00  |                                |  |   |                                     |  |                               |                                     | _   |   |  |   |   |  |
| DEVELOPMENT PROGRAM                      | 10.00  | igsqcut                        |  |   | $ldsymbol{ldsymbol{ldsymbol{eta}}}$ | Х  |                               | 125,515.                            | 0.  | 24,670.   |  |   |   |  |
| (5) MEIYEE MAK                           | 40.00  |                                |  |   |                                     |  |                               | 100 500                             |     | 10 262  |  |   |   |  |
| OPERATIONS                               | 40.00  |                                |  |   |                                     | Х  |                               | 129,792.                            | 0.  | 18,363.   |  |   |   |  |
| (6) JESSICA ROSENBLUM                    | 40.00  | -                              |  |   |                                     | ,,                                       |                               | 124 020                             | 0   | 10 005  |  |   |   |  |
| COMMUNICATIONS                           | 40.00  | <u> </u>                       |  |   |                                     | Х  |                               | 134,932.                            | 0.  | 12,265.   |  |   |   |  |
| (7) ELI CLIFTON MANAGEMENT               | 40.00  | -                              |  |   |                                     | x  |                               | 123,778.                            | 0.  | 4,990.  |  |   |   |  |
| (8) ANDREW BACEVICH                      | 20.00  | ⊢                              |  |   | $\vdash$                            | ^  |                               | 123,770.                            | 0.  | 4,330.  |  |   |   |  |
| PRESIDENT                                | 20.00  | x                              |  | Х   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (9) SUZANNE DIMAGGIO                     | 5.00   |                                |  |   |                                     |  |                               | 0.                                  | •   | 0.  |  |   |   |  |
| CHAIR                                    |  | x                              |  | х   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (10) STEPHEN HEINTZ                      | 1.00   | <del> </del>                   |  |   |                                     |  |                               | •                                   |     | 0 0   |  |   |   |  |
| SECRETARY & TREASURER                    |  | Х                              |  | х   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (11) SALLY DONNELLY                      | 1.00   |                                |  |   |                                     |  |                               |                                     |     |   |  |   |   |  |
| BOARD MEMBER                             |  | Х                              |  |   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (12) PAUL EATON                          | 1.00   |                                |  |   |                                     |  |                               |                                     |     |   |  |   |   |  |
| BOARD MEMBER                             |  | Х                              |  |   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (13) LEAH HUNT-HENDRIX                   | 1.00   |                                |  |   |                                     |  |                               |                                     |     |   |  |   |   |  |
| BOARD MEMBER                             |  | Х                              |  |   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (14) AMED KHAN                           | 1.00   | ]                              |  |   |                                     |  |                               |                                     |     |   |  |   |   |  |
| BOARD MEMBER                             |  | Х                              |  |   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (15) CATHERINE LUTZ                      | 1.00   | ا <sub>ــ</sub> ا              |  |   |                                     |  |                               |                                     |     | _   |  |   |   |  |
| BOARD MEMBER                             | 1 00   | Х                              |  |   | $\vdash$                            | _  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (16) FRANCIS NAJAFI                      | 1.00   | <sub>+</sub> ,                 |  |   |                                     |  |                               |                                     |     | •   |  |   |   |  |
| BOARD MEMBER                             | 1 00   | Х                              |  |   | $\vdash$                            |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| (17) THOMAS PICKERING                    | 1.00   | X                              |  |   |                                     |  |                               | 0.                                  | 0.  | 0.  |  |   |   |  |
| BOARD MEMBER                             | <u> </u>   | Δ                              |  |   |                                     |  |                               | 1 0.                                | 0.  | Form <b>990</b> (2021)                                    |  |   |   |  |

Form **990** (2021)

| Part VII Section A. Officers, Directors, Trus  | tees, Key Em        | ploy                           | ees                   | , and            | d Hi         | ighe                         | st C   | Compensated Employe             | es (continued)             |        |         |                  |       |
|--|---------------------|--------------------------------|-----------------------|------------------|--------------|------------------------------|--------|---------------------------------|----------------------------|--------|---------|------------------|-------|
| (A) (B) (C)  |                     |                                |                       |                  |              |                              | (D)    | (E)                             |                            |        | (F)     |                  |       |
| Name and title   | Average             | (do                            |                       | Posi<br>heck     |              | 1<br>than                    | one    | Reportable                      | Reportable                 |        | Es      | timate           | ed    |
|  | hours per           | box                            | , unle                | ss pe            | rson         | is bot<br>or/trus            | th an  | compensation                    | compensation               |        |         | nount            | of    |
|  | week                | _                              | CCI aii               |                  | 1 0010       | Ji/ ti de                    | 1      | from                            | from related               |        |         | other            |       |
|  | (list any hours for | irecto                         |                       |                  |              |                              |        | the                             | organizations              |        |         | pensa            |       |
|  | related             | e or d                         | tee                   |                  |              | sated                        |        | organization<br>(W-2/1099-MISC/ | (W-2/1099-MIS<br>1099-NEC) | ·C/    |         | om the<br>anizat |       |
|  | organizations       | Individual trustee or director | Institutional trustee |                  | ee<br>Ge     | mpeu                         |        | 1099-NEC)                       | 1000 1120)                 |        |         | d relat          |       |
|  | below               | dualt                          | utiona                | _                | oldu         | sst co                       |        | 155511257                       |                            |        |         | anizati          |       |
|  | line)               | Indivi                         | Institi               | Office r         | Key employee | Highest compensated employee | Former |                                 |                            |        |         |                  |       |
| (18) MICHAEL ZAK   | 1.00                |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
| BOARD MEMBER   |                     | Х                              |                       |                  |              |                              |        | 0.                              |                            | 0.     |         |                  | 0.    |
| (19) KATRINA VANDEN HEUVEL   | 1.00                |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
| BOARD MEMBER   |                     | Х                              |                       |                  |              |                              |        | 0.                              |                            | 0.     |         |                  | 0.    |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              | _                            |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        | A                               |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              | $\vdash$                     |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       | 4                |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
| 1h Subtotal  |                     |                                |                       |                  |              |                              |        | 1,276,209.                      |                            | 0.     | 14      | 1,3              | 99.   |
| 1b Subtotal c Total from continuation sheets to Part VI  | I Section A         |                                | -()                   |                  |              |                              |        | 0.                              |                            | 0.     |         |                  | 0.    |
| d Total (add lines 1b and 1c)  |                     |                                |                       |                  |              |                              |        | 1,276,209.                      |                            | 0.     | 14      | 1,3              |       |
| Total number of individuals (including but n   |                     |                                |                       |                  |              |                              |        |                                 | 0.000 of reportable        | e<br>e |         |                  |       |
| compensation from the organization   |                     |                                |                       |                  |              | ,                            |        |                                 |                            |        |         |                  | 7     |
| -  |                     |                                | 4                     |                  |              |                              |        |                                 |                            |        |         | Yes              | No    |
| 3 Did the organization list any former officer,  | director, trust     | ee, l                          | кеу е                 | empl             | loye         | e, o                         | r hiç  | ghest compensated emp           | oloyee on                  |        |         |                  |       |
| line 1a? If "Yes," complete Schedule J for s   | uch individual      |                                |                       |                  |              |                              |        |                                 |                            |        | 3       |                  | X     |
| 4 For any individual listed on line 1a, is the su  | •                   |                                |                       |                  |              |                              |        | •                               | •                          |        |         |                  |       |
| and related organizations greater than \$15  | 0,000? If "Yes,     | " co                           | mple                  | ete S            | Sche         | edul                         | e J i  | for such individual             |                            |        | 4       | Х                |       |
| 5 Did any person listed on line 1a receive or a  | =                   |                                |                       |                  | -            |                              |        | ted organization or indiv       | dual for services          |        |         |                  |       |
| rendered to the organization? If "Yes," com  | plete Schedul       | e J f                          | or s                  | uch <sub>I</sub> | pers         | son                          |        |                                 |                            |        | 5       |                  | X     |
| Section B. Independent Contractors   |                     |                                |                       |                  |              |                              |        |                                 | <b>*</b>                   |        |         |                  |       |
| <ol> <li>Complete this table for your five highest co<br/>the organization. Report compensation for</li> </ol> |                     |                                |                       |                  |              |                              |        |                                 |                            | pens   | ation 1 | rom              |       |
| (A)  | trie caleridar y    | cai                            | criui                 | ng v             | VILII        | OI W                         | 1      | (B)                             | year.                      |        | (0      | :)               |       |
| Name and business  | address             | N                              | INC                   | 3                |              |                              |        | Description of s                | ervices                    | С      |         | nsatio           | n     |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        |         |                  |       |
| 2 Total number of independent contractors (i   | ncluding but n      | ot li                          | mite                  | d to             | tho          | se li                        | stec   | d above) who received m         | nore than                  |        |         |                  |       |
| \$100,000 of compensation from the organi  |                     |                                |                       |                  |              | 0                            |        | •                               |                            |        |         |                  |       |
|  |                     |                                |                       |                  |              |                              |        |                                 |                            |        | Form    | 990 (2           | 2021) |

132008 12-09-21

| Form   | n 990 | 0 (2     | 2021) STATECRAFT  |                     |                      |  | **-***5          | 143 Page 9                       |
|--|-------|----------|---|---------------------|----------------------|--|------------------|----------------------------------|
|  | rt V  |          |   |                     |                      |  |                  |                                  |
|  |       |          | Check if Schedule O contains a response   | e or note to any li | ne in this Part VIII |  |                  |                                  |
|  |       |          |   |                     | (A) Total revenue    | (B) Related or exempt function revenue | (C)<br>Unrelated | ( <b>D</b> )<br>Revenue excluded |
| nts<br>Its   | 1     | а        | Federated campaigns 1a  |                     |                      |  |                  |                                  |
| iran<br>oun  |       |          | Membership dues 1b  |                     |                      |  |                  |                                  |
| Contributions, Gifts, Grants and Other Similar Amounts |       |          | Fundraising events 1c   |                     |                      |  |                  |                                  |
| gift<br>lar,   |       |          | Related organizations 1d  |                     |                      |  |                  |                                  |
| ini,   |       | е        | Government grants (contributions) 1e  |                     |                      |  |                  |                                  |
| tio<br>S   |       | f        | All other contributions, gifts, grants, and   |                     |                      |  |                  |                                  |
| <u>i</u> g   |       |          | similar amounts not included above 1f 5   | <u>,923,831.</u>    |                      |  |                  |                                  |
| ant<br>Opt   |       | g        | Noncash contributions included in lines 1a-1f 1g \$                                   |                     |                      |  |                  |                                  |
| <u>5 g</u>   |       | h        | Total. Add lines 1a-1f  |                     | 5,923,831.           |  |                  |                                  |
| •  |       |          |   | Business Code       |                      |  |                  |                                  |
| Program Service<br>Revenue                             | 2     |          |   |                     |                      |  |                  |                                  |
| serv<br>ue   |       | b        |   |                     |                      |  |                  |                                  |
| m S  |       | С.       |   |                     |                      |  |                  |                                  |
| gra<br>Re  |       | d        |   |                     |                      |  |                  |                                  |
| Pro  |       | e<br>•   | All other program service revenue   |                     |                      |  |                  |                                  |
|  |       | f        | Total. Add lines 2a-2f  |                     |                      |  |                  |                                  |
|  | 3     | 9        | Investment income (including dividends, intel   |                     |                      |  |                  |                                  |
|  |       |          | other similar amounts)  |                     | 1,458.               |  |                  | 1,458.                           |
|  | 4     |          | Income from investment of tax-exempt bond   |                     |                      |  |                  |                                  |
|  | 5     |          | Royalties   | =                   |                      |  |                  |                                  |
|  | _     |          | (i) Real  | (ii) Personal       |                      |  |                  |                                  |
|  | 6     | а        | Gross rents 6a  |                     |                      |  |                  |                                  |
|  |       | b        | Less: rental expenses 6b  |                     |                      |  |                  |                                  |
|  |       |          | Rental income or (loss) 6c  |                     |                      |  |                  |                                  |
|  |       | d        | Net rental income or (loss)   |                     |                      |  |                  |                                  |
|  | 7     | а        | Gross amount from sales of (i) Securities   | (ii) Other          |                      |  |                  |                                  |
|  |       |          | assets other than inventory <b>7a</b>   |                     |                      |  |                  |                                  |
|  |       | b        | Less: cost or other basis   |                     |                      |  |                  |                                  |
| evenue   |       |          | and sales expenses <b>7b</b>  |                     |                      |  |                  |                                  |
| ě  |       |          | Gain or (loss) 7c   |                     |                      |  |                  |                                  |
| Œ  |       |          | Net gain or (loss)  | <b>&gt;</b>         |                      |  |                  |                                  |
| Other  | 8     | а        | Gross income from fundraising events (not   |                     |                      |  |                  |                                  |
| 0  |       |          | including \$ of   |                     |                      |  |                  |                                  |
|  |       |          | contributions reported on line 1c). See   |                     |                      |  |                  |                                  |
|  |       |          | Part IV, line 18  |                     | -                    |  |                  |                                  |
|  |       |          | Less: direct expenses 88  |                     |                      |  |                  |                                  |
|  |       |          | Net income or (loss) from fundraising events Gross income from gaming activities. See | <b>_</b>            |                      |  |                  |                                  |
|  | 9     | а        | Part IV, line 19  |                     |                      |  |                  |                                  |
|  |       | h        | Less: direct expenses 9t  |                     | -                    |  |                  |                                  |
|  |       |          | Net income or (loss) from gaming activities   | -                   |                      |  |                  |                                  |
|  |       |          | Gross sales of inventory, less returns  |                     |                      |  |                  |                                  |
|  |       | <b>-</b> | and allowances 10   | a                   |                      |  |                  |                                  |
|  |       | b        | Less: cost of goods sold 10   |                     | -                    |  |                  |                                  |
|  |       |          | Net income or (loss) from sales of inventory  | <b>•</b>            |                      |  |                  |                                  |
| σ  |       |          | , ,   | Business Code       |                      |  |                  |                                  |
| e son  | 11    | а        | OTHER INCOME  | 900099              | 2,188.               | 2,188.                                 |                  |                                  |
| ane  |       | b        |   |                     |                      |  |                  |                                  |
| Miscellaneous<br>Revenue                               |       | С        |   |                     |                      |  |                  |                                  |
| Mis  |       | d        | All other revenue   |                     |                      |  |                  |                                  |
|  |       |          | Total. Add lines 11a-11d  | <b>&gt;</b>         | 2,188.               |  |                  | 4 450                            |
|  | 12    |          | Total revenue. See instructions   |                     | 5,927,477.           | 2,188.                                 | 0.               | 1,458.                           |

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| D-      | Check if Schedule O contains a respon  | se or note to any line in (A) | this Part IX                            | (C)                                | (D)                  |
|---------|--|-------------------------------|---|------------------------------------|----------------------|
|         | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.                         | Total expenses                | Program service<br>expenses             | Management and<br>general expenses | Fundraising expenses |
| 1       | Grants and other assistance to domestic organizations  |                               |   |                                    |                      |
|         | and domestic governments. See Part IV, line 21   |                               |   |                                    |                      |
| 2       | Grants and other assistance to domestic  |                               |   |                                    |                      |
|         | individuals. See Part IV, line 22  |                               |   |                                    |                      |
| 3       | Grants and other assistance to foreign   |                               |   |                                    |                      |
|         | organizations, foreign governments, and foreign  |                               |   |                                    |                      |
|         | individuals. See Part IV, lines 15 and 16  |                               |   |                                    |                      |
| 4       | Benefits paid to or for members  |                               |   |                                    |                      |
| 5       | Compensation of current officers, directors,   | 610,440.                      | 413,141.                                | 75,836.                            | 121,463              |
|         | trustees, and key employees  | 010,440.                      | 413,141.                                | 73,030.                            | 121,403              |
| 6       | Compensation not included above to disqualified  |                               |   |                                    |                      |
|         | persons (as defined under section 4958(f)(1)) and  |                               |   |                                    |                      |
| 7       | persons described in section 4958(c)(3)(B)   | 1,967,892.                    | 1,690,815.                              | 104,718.                           | 172,359              |
| 7       | Other salaries and wages  Pension plan accruals and contributions (include                         | 1,501,052.                    | 1,000,010                               | 104,110.                           | 114,559              |
| 8       | section 401(k) and 403(b) employer contributions)  | 63,247.                       | 54,480.                                 | 3,303.                             | 5 464                |
| o       | Other employee benefits  | 161,973.                      | 135,774.                                | 12,544.                            | 5,464<br>13,655      |
| 9<br>10 | Payroll taxes  | 188,380.                      | 154,248.                                | 13,019.                            | 21,113               |
| 11      | Fees for services (nonemployees):  | 100,300.                      | 131,210.                                | 13,013.                            | 21,113               |
|         |  |                               |   |                                    |                      |
| a       |  | 500.                          | 500.                                    |                                    |                      |
| b       |  | 39,190.                       | 300.                                    | 39,190.                            |                      |
| q       | •  | 33,130.                       |   | 33,130.                            |                      |
| u<br>e  | Lobbying   |                               |   |                                    |                      |
| f       | Investment management fees   |                               |   |                                    |                      |
| g       | // (II)  |                               |   |                                    |                      |
| 9       | column (A), amount, list line 11g expenses on Sch 0.)  | 304,722.                      | 290,188.                                |                                    | 14,534               |
| 12      | Advertising and promotion  | 11,461.                       | 11,461.                                 |                                    | ,                    |
| 13      | Office expenses  | 24,109.                       | 5,808.                                  | 9,377.                             | 8,924                |
| 14      | Information technology   | 11,017.                       | 10,909.                                 | 108.                               | - , -                |
| 15      | Royalties  | , -                           | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                                    |                      |
| 16      | Occupancy  | 108,432.                      | 88,290.                                 | 7,822.                             | 12,320               |
| 17      | Travel   |                               | ,                                       | •                                  | <u> </u>             |
| 18      | Payments of travel or entertainment expenses   |                               |   |                                    |                      |
|         | for any federal, state, or local public officials  |                               |   |                                    |                      |
| 19      | Conferences, conventions, and meetings   | 34,634.                       | 24,566.                                 | 3,985.                             | 6,083                |
| 20      | Interest   | -                             |   | -                                  | , -                  |
| 21      | Payments to affiliates   |                               |   |                                    |                      |
| <br>22  | Depreciation, depletion, and amortization  |                               |   |                                    |                      |
| 23      | Insurance  | 14,830.                       | 8,891.                                  | 4,723.                             | 1,216                |
| 24      | Other expenses. Itemize expenses not covered   |                               |   |                                    |                      |
|         | above. (List miscellaneous expenses on line 24e. If  |                               |   |                                    |                      |
|         | line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) |                               |   |                                    |                      |
| а       | COMMUNICATIONS   | 51,545.                       | 51,545.                                 | 0.                                 | 0                    |
| b       | SYSTEMS  | 42,413.                       | 34,816.                                 | 1,303.                             | 6,294                |
| С       | EQUIPMENT EXPENSE  | 17,637.                       | 11,684.                                 | 3,272.                             | 2,681                |
| d       | COPYRIGHT  | 12,894.                       | 12,894.                                 | 0.                                 | 0                    |
| е       | All other expenses   | 4,524.                        | 3,561.                                  | 792.                               | 171                  |
| 25      | Total functional expenses. Add lines 1 through 24e   | 3,669,840.                    | 3,003,571.                              | 279,992.                           | 386,277              |
| 26      | Joint costs. Complete this line only if the organization   |                               |   |                                    |                      |
|         | reported in column (B) joint costs from a combined   |                               |   |                                    |                      |
|         | educational campaign and fundraising solicitation.   |                               |   |                                    |                      |
|         | Check here if following SOP 98-2 (ASC 958-720)   |                               |   |                                    |                      |

Part X | Balance Sheet

| <u>r</u> ar                 | τχ  | Balance Sheet   |                    |                         |                                 |     |                           |
|-----------------------------|-----|---|--------------------|-------------------------|---------------------------------|-----|---------------------------|
|                             |     | Check if Schedule O contains a response or  | note to a          | any line in this Part X |                                 |     |                           |
|                             |     |   |                    |                         | <b>(A)</b><br>Beginning of year |     | <b>(B)</b><br>End of year |
|                             | 1   | Cash - non-interest-bearing   |                    |                         | 1,509,083.                      | 1   | 2,654,057                 |
|                             | 2   | Savings and temporary cash investments  |                    |                         |                                 | 2   |                           |
|                             | 3   | Pledges and grants receivable, net  |                    |                         | 384,609.                        | 3   | 1,487,021                 |
|                             | 4   | Accounts receivable, net  |                    |                         |                                 | 4   |                           |
|                             | 5   | Loans and other receivables from any current  |                    |                         |                                 |     |                           |
|                             |     | trustee, key employee, creator or founder, su   | bstantia           | l contributor, or 35%   |                                 |     |                           |
|                             |     | controlled entity or family member of any of t  | hese pe            | rsons                   |                                 | 5   |                           |
|                             | 6   | Loans and other receivables from other disqu  | ersons (as defined |                         |                                 |     |                           |
|                             |     | under section 4958(f)(1)), and persons descri   | bed in s           | ection 4958(c)(3)(B)    |                                 | 6   |                           |
| jt l                        | 7   | Notes and loans receivable, net   |                    |                         | 7                               |     |                           |
| Assets                      | 8   | Inventories for sale or use   |                    |                         |                                 | 8   |                           |
| ⋖                           | 9   | Prepaid expenses and deferred charges   |                    |                         | 12,086.                         | 9   | 15,212                    |
|                             | 10a | Land, buildings, and equipment: cost or other   | r                  |                         |                                 |     |                           |
|                             |     | basis. Complete Part VI of Schedule D   |                    |                         |                                 |     |                           |
|                             | b   | Less: accumulated depreciation  | 10k                |                         |                                 | 10c |                           |
|                             | 11  | Investments - publicly traded securities  |                    | 11                      |                                 |     |                           |
|                             | 12  | Investments - other securities. See Part IV, lin                                      |                    | 12                      |                                 |     |                           |
|                             | 13  | Investments - program-related. See Part IV, lin                                       |                    | 13                      |                                 |     |                           |
|                             | 14  | Intangible assets   |                    |                         | 0.060                           | 14  |                           |
|                             | 15  | Other assets. See Part IV, line 11  |                    |                         | 2,062.                          | 15  | 8,300                     |
|                             | 16  | Total assets. Add lines 1 through 15 (must e  |                    |                         | 1,907,840.                      | 16  | 4,164,590                 |
|                             | 17  | Accounts payable and accrued expenses   |                    |                         | 39,516.                         | 17  | 37,965                    |
|                             | 18  | Grants payable  |                    |                         |                                 | 18  |                           |
|                             | 19  | Deferred revenue  |                    | 19                      |                                 |     |                           |
|                             | 20  | Tax-exempt bond liabilities   |                    |                         |                                 | 20  |                           |
|                             | 21  | Escrow or custodial account liability. Comple   |                    |                         |                                 | 21  |                           |
| ies                         | 22  | Loans and other payables to any current or fo   |                    | ~ _                     |                                 |     |                           |
| Liabilities                 |     | trustee, key employee, creator or founder, su   |                    |                         |                                 |     |                           |
| La<br>La                    |     | controlled entity or family member of any of t  |                    |                         |                                 | 22  |                           |
|                             | 23  | Secured mortgages and notes payable to un   |                    |                         |                                 | 23  |                           |
|                             | 24  | Unsecured notes and loans payable to unrela   |                    |                         |                                 | 24  |                           |
|                             | 25  | Other liabilities (including federal income tax,                                      |                    |                         |                                 |     |                           |
|                             |     | parties, and other liabilities not included on line of Schedule D                     | 1es 17-2           | 4). Complete Part X     | 0.                              | 25  | 664                       |
|                             | 26  |   |                    |                         | 39,516.                         | 26  | 38,629                    |
|                             | 20  | Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, or |                    |                         | 33/3201                         | 20  | 30,023                    |
| Net Assets or Fund Balances |     | and complete lines 27, 28, 32, and 33.  |                    |                         |                                 |     |                           |
| au<br>au                    | 27  |   |                    |                         | 1,868,324.                      | 27  | 1,250,410                 |
| g                           | 28  | Net assets with donor restrictions  |                    |                         | 0.                              | 28  | 2,875,551                 |
| <u> </u>                    |     | Organizations that do not follow FASB ASC   |                    |                         |                                 |     |                           |
| ן ז                         |     | and complete lines 29 through 33.   | ,                  | •                       |                                 |     |                           |
| 5                           | 29  | Capital stock or trust principal, or current fun                                      | ds                 |                         |                                 | 29  |                           |
| aer                         | 30  | Paid-in or capital surplus, or land, building, or                                     |                    |                         |                                 | 30  |                           |
| AS                          | 31  | Retained earnings, endowment, accumulated   |                    |                         |                                 | 31  |                           |
| Net                         | 32  | Total net assets or fund balances   |                    |                         | 1,868,324.                      | 32  | 4,125,961                 |
| _                           | 33  | Total liabilities and net assets/fund balances  |                    |                         | 1,907,840.                      | 33  | 4,164,590                 |

| Pa  | rt XI Reconciliation of Net Assets  |            |              |            |            |  |  |  |  |
|---|---|------------|--------------|------------|------------|--|--|--|--|
|   | Check if Schedule O contains a response or note to any line in this Part XI   |            |              |            |            |  |  |  |  |
|   |   | _          |              |            |            |  |  |  |  |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)   |            | ,92          |            |            |  |  |  |  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)  |            | 3,66         |            |            |  |  |  |  |
| 3   | Revenue less expenses. Subtract line 2 from line 1  |            | 2,25<br>.,86 |            |            |  |  |  |  |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                             |            |              |            |            |  |  |  |  |
| 5   | Net unrealized gains (losses) on investments  | 5          |              |            |            |  |  |  |  |
| 6   | Donated services and use of facilities  | 6          |              |            |            |  |  |  |  |
| 7   | Investment expenses   | 7          |              |            |            |  |  |  |  |
| 8   | Prior period adjustments  | 8          |              |            |            |  |  |  |  |
| 9   | Other changes in net assets or fund balances (explain on Schedule O)  | 9          |              |            | 0.         |  |  |  |  |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |            |              |            |            |  |  |  |  |
|   | column (B))   | 10         | 1,12         | <u>5,9</u> | <u>61.</u> |  |  |  |  |
| Part XII Financial Statements and Reporting |   |            |              |            |            |  |  |  |  |
|   | Check if Schedule O contains a response or note to any line in this Part XII  |            |              |            |            |  |  |  |  |
|   |   |            |              | Yes        | No         |  |  |  |  |
| 1   | Accounting method used to prepare the Form 990: Cash X Accrual Other  |            |              |            |            |  |  |  |  |
|   | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule        | e O.       |              |            |            |  |  |  |  |
| 2a  | 2a Were the organization's financial statements compiled or reviewed by an independent accountant?                    |            |              |            |            |  |  |  |  |
|   | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | d on a     |              |            |            |  |  |  |  |
|   | separate basis, consolidated basis, or both:  |            |              |            |            |  |  |  |  |
|   | Separate basis Consolidated basis Both consolidated and separate basis  |            |              |            |            |  |  |  |  |
| b   | Were the organization's financial statements audited by an independent accountant?                                    |            | 2b           | Х          |            |  |  |  |  |
|   | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat       | e basis,   |              |            |            |  |  |  |  |
|   | consolidated basis, or both:  |            |              |            |            |  |  |  |  |
|   | X Separate basis Consolidated basis Both consolidated and separate basis  |            |              |            |            |  |  |  |  |
| С   | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the    | e audit,   |              |            | 1          |  |  |  |  |
|   | review, or compilation of its financial statements and selection of an independent accountant?                        |            | 2c           | X          |            |  |  |  |  |
|   | If the organization changed either its oversight process or selection process during the tax year, explain on Scl     | nedule O.  |              |            |            |  |  |  |  |
| За  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si    | ngle Audit |              |            | 1          |  |  |  |  |
|   | Act and OMB Circular A-133?   |            | За           |            | Х          |  |  |  |  |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required |            |              |            |            |  |  |  |  |
|   | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              | <u></u>    | 3b           |            |            |  |  |  |  |
|   |   |            | Form         | 990        | (2021)     |  |  |  |  |

#### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization QUINCY INSTITUTE FOR RESPONSIBLE **Employer identification number** \*\*-\*\*\*5143 STATECRAFT

| Pa | rt I  | Reason for Public (   | Charity Status. (           | All organizations must of                          | omplete th                          | nis part.) S    | See instructions.               |                            |  |  |  |
|----|-------|---|-----------------------------|--|-------------------------------------|-----------------|---------------------------------|----------------------------|--|--|--|
| he | organ | ization is not a private found  | lation because it is: (     | For lines 1 through 12, o                          | check only                          | one box.)       |                                 |                            |  |  |  |
| 1  |       | A church, convention of ch  | •                           | •  | •                                   | •               |                                 |                            |  |  |  |
| 2  |       | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
| 3  | H     | A hospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii)</b> .  A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii)</b> . Enter the hospital's name, |                             |  |                                     |                 |                                 |                            |  |  |  |
| 4  | ш     | -   | ation operated in col       | njunction with a nospita                           | i described                         | ın sectio       | n 1/0(b)(1)(A)(III). Enter      | the nospital's name,       |  |  |  |
|    |       | city, and state:  |                             |  |                                     |                 |                                 |                            |  |  |  |
| 5  |       | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       | section 170(b)(1)(A)(iv). (Complete Part II.)   |                             |  |                                     |                 |                                 |                            |  |  |  |
| 6  |       | A federal, state, or local gov  | vernment or governn         | nental unit described in                           | section 17                          | '0(b)(1)(A)     | (v).                            |                            |  |  |  |
| 7  | X     | An organization that norma  | llv receives a substa       | ntial part of its support                          | rom a gov                           | ernmental       | unit or from the general        | public described in        |  |  |  |
|    |       | section 170(b)(1)(A)(vi). (Co   | •                           |  | · ·                                 |                 | ŭ                               |                            |  |  |  |
| 8  |       | A community trust describe  |                             | 1)(A)(vi) (Complete Par                            | + 11 )                              |                 |                                 |                            |  |  |  |
| 9  | Ħ     | An agricultural research org  |                             |  | A                                   | ad in coni      | inction with a land-grant       | college                    |  |  |  |
| •  |       | -   |                             |  |                                     | -               | -                               | -                          |  |  |  |
|    |       | or university or a non-land-g   | grant college or agric      | ulture (see iristructions)                         | . Enter the                         | name, city      | y, and state of the colleg      | le oi                      |  |  |  |
|    |       | university:   |                             |  |                                     |                 |                                 |                            |  |  |  |
| 10 |       | An organization that norma  |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       | activities related to its exem  | npt functions, subjec       | t to certain exceptions;                           | and (2) no                          | more than       | n 33 1/3% of its support        | from gross investment      |  |  |  |
|    |       | income and unrelated busin  | ness taxable income         | (less section 511 tax) fr                          | om busine                           | sses acqu       | iired by the organization       | after June 30, 1975.       |  |  |  |
|    |       | See section 509(a)(2). (Cor   | mplete Part III.)           |  |                                     |                 |                                 |                            |  |  |  |
| 11 | Ш     | An organization organized a   | and operated exclusi        | ively to test for public sa                        | fety. See                           | section 50      | )9(a)(4).                       |                            |  |  |  |
| 12 |       | An organization organized a   | and operated exclusi        | ively for the benefit of, to                       | perform t                           | the functio     | ons of, or to carry out the     | e purposes of one or       |  |  |  |
|    |       | more publicly supported or  | ganizations describe        | ed in <b>section 509(a)(1)</b> o                   | r section :                         | 509(a)(2).      | See <b>section 509(a)(3).</b> ( | Check the box on           |  |  |  |
|    |       | lines 12a through 12d that  |                             |  | /                                   |                 |                                 |                            |  |  |  |
| а  |       | Type I. A supporting orga   |                             |  |                                     |                 |                                 | , aivina                   |  |  |  |
|    |       | the supported organization  |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       | organization. You must c  |                             |  | a majority                          | or tine dire    |                                 | oupporting                 |  |  |  |
| h  |       | Type II. A supporting orga  |                             |  | tion with it                        | e cupport       | od organization(s), by ba       | wing                       |  |  |  |
| D  |       |   | •                           |  |                                     |                 |                                 | -                          |  |  |  |
|    |       | control or management o   |                             |  | ame perso                           | ons that co     | ontroi or manage the sup        | pported                    |  |  |  |
|    |       | organization(s). You mus  | -                           |  |                                     |                 |                                 |                            |  |  |  |
| С  |       |   |                             |  |                                     |                 | •                               | ed with,                   |  |  |  |
|    |       | its supported organization  |                             | •  |                                     |                 |                                 |                            |  |  |  |
| d  |       |   | <b>, integrated.</b> A supp | orting organization oper                           | ated in co                          | nnection v      | vith its supported organ        | ization(s)                 |  |  |  |
|    |       | that is not functionally int  | egrated. The organiz        | ation generally must sa                            | tisfy a dist                        | ribution re     | quirement and an attent         | iveness                    |  |  |  |
|    |       | requirement (see instruct   | ions). <b>You must con</b>  | nplete Part IV, Sections                           | s A and D,                          | and Part        | V.                              |                            |  |  |  |
| е  |       | Check this box if the orga  | anization received a        | written determination fro                          | m the IRS                           | that it is a    | a Type I, Type II, Type III     |                            |  |  |  |
|    |       | functionally integrated, or   | r Type III non-functio      | nally integrated support                           | ing organiz                         | zation.         |                                 |                            |  |  |  |
| f  | Ente  | er the number of supported o  | organizations               |  |                                     |                 |                                 |                            |  |  |  |
| g  | Prov  | vide the following information  | about the supporte          | d organization(s).                                 |                                     |                 |                                 | -                          |  |  |  |
|    | (     | i) Name of supported  | (ii) EIN                    | (iii) Type of organization                         | (iv) Is the orga<br>in your governi | nization listed | (v) Amount of monetary          | (vi) Amount of other       |  |  |  |
|    |       | organization  |                             | (described on lines 1-10 above (see instructions)) | Yes                                 | No              | support (see instructions)      | support (see instructions) |  |  |  |
|    |       |   |                             | above (see instructions)                           |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |
|    |       |   |                             |  |                                     |                 |                                 |                            |  |  |  |

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| 360  | ction A. Public Support                      |                      |                     |                      |                     |                    |             |
|------|--|----------------------|---------------------|----------------------|---------------------|--------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) ►    | (a) 2017             | <b>(b)</b> 2018     | (c) 2019             | (d) 2020            | (e) 2021           | (f) Total   |
| 1    | Gifts, grants, contributions, and            |                      |                     |                      |                     |                    |             |
|      | membership fees received. (Do not            |                      |                     |                      |                     |                    |             |
|      | include any "unusual grants.")               |                      |                     |                      | 3305887.            | 5923831.           | 9229718.    |
| 2    | Tax revenues levied for the organ-           |                      |                     |                      |                     |                    |             |
|      | ization's benefit and either paid to         |                      |                     |                      |                     |                    |             |
|      | or expended on its behalf                    |                      |                     |                      |                     |                    |             |
| 3    | The value of services or facilities          |                      |                     |                      |                     |                    |             |
|      | furnished by a governmental unit to          |                      |                     |                      |                     |                    |             |
|      | the organization without charge              |                      |                     |                      |                     |                    |             |
| 4    | Total. Add lines 1 through 3                 |                      |                     |                      | 3305887.            | 5923831.           | 9229718.    |
| 5    | The portion of total contributions           |                      |                     |                      |                     |                    |             |
|      | by each person (other than a                 |                      |                     |                      |                     |                    |             |
|      | governmental unit or publicly                |                      |                     |                      |                     |                    |             |
|      | supported organization) included             |                      |                     |                      |                     |                    |             |
|      | on line 1 that exceeds 2% of the             |                      |                     |                      |                     |                    |             |
|      | amount shown on line 11,                     |                      |                     |                      |                     |                    |             |
|      | column (f)                                   |                      |                     |                      |                     |                    | 5189818.    |
|      | Public support. Subtract line 5 from line 4. |                      |                     |                      |                     |                    | 4039900.    |
| Sec  | ction B. Total Support                       |                      |                     |                      |                     |                    |             |
| Cale | ndar year (or fiscal year beginning in) 🖊    | <b>(a)</b> 2017      | <b>(b)</b> 2018     | (c) 2019             | (d) 2020            | (e) 2021           | (f) Total   |
| 7    | Amounts from line 4                          |                      |                     |                      | 3305887.            | 5923831.           | 9229718.    |
| 8    | Gross income from interest,                  |                      |                     |                      |                     |                    |             |
|      | dividends, payments received on              |                      |                     |                      |                     |                    |             |
|      | securities loans, rents, royalties,          |                      |                     |                      |                     | 4 4-0              | 4           |
|      | and income from similar sources              |                      |                     |                      | 270.                | 1,458.             | 1,728.      |
| 9    | Net income from unrelated business           |                      |                     |                      |                     |                    |             |
|      | activities, whether or not the               |                      |                     |                      |                     |                    |             |
|      | business is regularly carried on             |                      |                     |                      |                     |                    |             |
| 10   | Other income. Do not include gain            |                      |                     |                      |                     |                    |             |
|      | or loss from the sale of capital             |                      |                     |                      |                     | 0 100              |             |
|      | assets (Explain in Part VI.)                 |                      |                     |                      | 117.                | 2,188.             | 2,305.      |
| 11   | <b>Total support.</b> Add lines 7 through 10 |                      |                     |                      |                     |                    | 9233751.    |
|      | Gross receipts from related activities,      | •                    | ,                   |                      |                     | 12                 |             |
| 13   | First 5 years. If the Form 990 is for the    | ne organization's fi | rst, second, third, | fourth, or fifth tax | year as a section 5 | 501(c)(3)          |             |
| _    | organization, check this box and stop        |                      |                     |                      |                     |                    | <u> </u>    |
|      | ction C. Computation of Publ                 |                      |                     |                      |                     | -                  |             |
|      | Public support percentage for 2021 (I        |                      |                     |                      |                     | 14                 | %           |
|      | Public support percentage from 2020          |                      |                     |                      |                     | 15                 | %           |
| 16a  | 33 1/3% support test - 2021. If the c        | -                    |                     |                      |                     |                    |             |
|      | stop here. The organization qualifies        |                      |                     |                      |                     |                    |             |
| b    | 33 1/3% support test - 2020. If the o        | •                    |                     | •                    |                     | •                  | nis box     |
|      | and stop here. The organization quali        |                      |                     |                      |                     |                    | ▶□          |
| 17a  | 10% -facts-and-circumstances test            | -                    |                     |                      |                     |                    |             |
|      | and if the organization meets the fact       |                      | ·                   | •                    | •                   | VI how the organiz | ation       |
|      | meets the facts-and-circumstances te         | -                    |                     | *                    |                     |                    |             |
| b    | 10% -facts-and-circumstances test            | -                    |                     |                      |                     |                    | 10% or      |
|      | more, and if the organization meets the      |                      |                     |                      |                     |                    |             |
|      | organization meets the facts-and-circu       |                      | -                   | · ·                  |                     |                    | <b>&gt;</b> |
| 18   | Private foundation. If the organization      | n did not check a    | box on line 13, 16  | a, 16b, 17a, or 17l  | b, check this box a | nd see instruction | s ▶∟        |

Schedule A (Form 990) 2021

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se   | ction A. Public Support  | now, please com   | piete Part II.)      |                    |   |                 |           |
|------|--|-------------------|----------------------|--------------------|---|-----------------|-----------|
|      | endar year (or fiscal year beginning in)   | (a) 2017          | <b>(b)</b> 2018      | (c) 2019           | (d) 2020                                  | (e) 2021        | (f) Total |
|      | Gifts, grants, contributions, and  | (-)               | (=, == :=            | (-, 20.0           | (-, -, -, -, -, -, -, -, -, -, -, -, -, - | (=, _ = -       | (-,       |
| _    | membership fees received. (Do not  |                   |                      |                    |   |                 |           |
|      | include any "unusual grants.")   |                   |                      |                    |   |                 |           |
| 2    | Gross receipts from admissions,  |                   |                      |                    |   |                 |           |
| _    | merchandise sold or services per-  |                   |                      |                    |   |                 |           |
|      | formed, or facilities furnished in   |                   |                      |                    |   |                 |           |
|      | any activity that is related to the  |                   |                      |                    |   |                 |           |
| 2    | organization's tax-exempt purpose  |                   |                      |                    |   | +               |           |
| 3    | Gross receipts from activities that are not an unrelated trade or bus-               |                   |                      |                    |   |                 |           |
|      | in a constant of the F40   |                   |                      |                    |   |                 |           |
|      | iness under section 513  |                   |                      |                    |   |                 |           |
| 4    | Tax revenues levied for the organ-   |                   |                      |                    |   |                 |           |
|      | ization's benefit and either paid to   |                   |                      |                    |   |                 |           |
|      | or expended on its behalf  |                   |                      |                    |   | 1               |           |
| 5    | The value of services or facilities  |                   |                      |                    |   |                 |           |
|      | furnished by a governmental unit to  |                   |                      |                    |   |                 |           |
|      | the organization without charge  |                   |                      |                    |   |                 |           |
| 6    | Total. Add lines 1 through 5   |                   |                      |                    |   |                 |           |
| 78   | Amounts included on lines 1, 2, and  |                   |                      |                    |   |                 |           |
|      | 3 received from disqualified persons   |                   |                      |                    |   |                 |           |
| k    | Amounts included on lines 2 and 3 received   |                   |                      |                    |   |                 |           |
|      | from other than disqualified persons that exceed the greater of \$5,000 or 1% of the |                   |                      |                    |   |                 |           |
|      | amount on line 13 for the year   |                   |                      |                    |   |                 |           |
| (    | Add lines 7a and 7b  |                   |                      |                    |   |                 |           |
|      | Public support. (Subtract line 7c from line 6.)                                      |                   |                      |                    |   |                 |           |
| Se   | ction B. Total Support   |                   |                      |                    |   |                 |           |
| Cale | ndar year (or fiscal year beginning in) ►  | <b>(a)</b> 2017   | <b>(b)</b> 2018      | (c) 2019           | (d) 2020                                  | (e) 2021        | (f) Total |
| 9    | Amounts from line 6  |                   |                      |                    |   |                 |           |
|      | Gross income from interest,  |                   |                      |                    |   |                 |           |
|      | dividends, payments received on  | `                 |                      |                    |   |                 |           |
|      | securities loans, rents, royalties, and income from similar sources                  |                   |                      |                    |   |                 |           |
| k    | Unrelated business taxable income  |                   |                      |                    |   |                 |           |
|      | (less section 511 taxes) from businesses   |                   |                      |                    |   |                 |           |
|      | acquired after June 30, 1975   |                   |                      |                    |   |                 |           |
| ,    | Add lines 10a and 10b  |                   |                      |                    |   |                 |           |
| 11   | Net income from unrelated business   |                   |                      |                    |   | +               |           |
|      | activities not included on line 10b,   |                   |                      |                    |   |                 |           |
|      | whether or not the business is   |                   |                      |                    |   |                 |           |
| 12   | regularly carried on Other income. Do not include gain                               |                   |                      |                    |   |                 |           |
| -    | or loss from the sale of capital   |                   |                      |                    |   |                 |           |
| 10   | assets (Explain in Part VI.)   |                   |                      |                    |   |                 |           |
|      | Total support. (Add lines 9, 10c, 11, and 12.)                                       |                   | leat opened the leaf | founds and the t   | V008 05 5 5 5 11                          | F01(a)(0) ===== | l<br>Hon  |
| 14   | First 5 years. If the Form 990 is for the  | •                 |                      | ,                  | •   | . , . ,         | LIOH,     |
| 80   | check this box and stop here<br>ction C. Computation of Public                       |                   | rcentage             |                    |   |                 | <u></u>   |
|      | -  |                   |                      | (f)\               |   | 145             | 0/        |
|      | Public support percentage for 2021 (lin  |                   |                      |                    |   | 15              | <u>%</u>  |
|      | Public support percentage from 2020 ction D. Computation of Inves                    |                   |                      |                    |   | 16              | %         |
|      | •  |                   |                      |                    |   | 147             |           |
| 17   | Investment income percentage for 202   |                   |                      |                    |   | 17              | %         |
|      | Investment income percentage from 2  |                   |                      |                    |   | 18              | %<br>47:  |
| 198  | a 33 1/3% support tests - 2021. If the o   | -                 |                      |                    |   |                 | 1/ is not |
|      | more than 33 1/3%, check this box an   |                   |                      |                    |   |                 | ▶□        |
| k    | o 33 1/3% support tests - 2020. If the   | •                 |                      |                    | •   | •               |           |
|      | line 18 is not more than 33 1/3%, chec   |                   |                      |                    |   |                 |           |
| 20   | Private foundation. If the organization  | n did not check a | box on line 14, 19   | a, or 19b, check t | his box and see ir                        | structions      |           |

# Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     |         | Yes   | No   |
|-----|---------|-------|------|
|     |         |       |      |
|     | 1       |       |      |
|     |         |       |      |
|     |         |       |      |
|     | 2       |       |      |
|     | 3a      |       |      |
|     |         |       |      |
|     | 3b      |       |      |
|     |         |       |      |
|     | 3с      |       |      |
|     |         |       |      |
|     | 4a      |       |      |
|     |         |       |      |
|     | 4b      |       |      |
|     |         |       |      |
|     | 4c      |       |      |
|     |         |       |      |
|     | 5a      |       |      |
|     |         |       |      |
|     | 5b      |       |      |
|     | 5c      |       |      |
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|     | 6       |       |      |
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|     | 7       |       |      |
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|     | 8       |       |      |
|     |         |       |      |
|     | 9a      |       |      |
|     | 9b      |       |      |
|     |         |       |      |
|     | 9с      |       |      |
|     |         |       |      |
|     | 10a     |       |      |
|     | 10b     |       |      |
| ıle | A (Forr | n 990 | 2021 |
|     | •       |       |      |

| Pa   | rt IV Supporting Organizations (continued)   |          |      | <u> </u> |
|--|--|----------|------|----------|
|  | (continued)  |          | Yes  | No       |
| 11   | Has the organization accepted a gift or contribution from any of the following persons?                                    |          |      |          |
|  |  |          |      |          |
|  |  | 11a      |      |          |
| b  |  | 11b      |      |          |
|  |  |          |      |          |
|  |  | 11c      |      |          |
| Sec  | tion B. Type I Supporting Organizations  |          |      |          |
|  |  |          | Yes  | No       |
| 1  | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or |          |      |          |
|  |  |          |      |          |
|  |  |          |      |          |
|  |  |          |      |          |
|  | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.           | 1        |      |          |
| 2  | Did the organization operate for the benefit of any supported organization other than the supported                        |          |      |          |
|  | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in                 |          |      |          |
|  | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,                |          |      |          |
|  | supervised, or controlled the supporting organization.   | 2        |      |          |
| Sec  | tion C. Type II Supporting Organizations   |          |      |          |
|  |  |          | Yes  | No       |
| 1  | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors           |          |      |          |
|  |  |          |      |          |
|  |  |          |      |          |
| 800  |  | 1        |      |          |
| Sec  | tion D. All Type III Supporting Organizations  |          |      |          |
|  |  |          | Yes  | No       |
| 1  |  |          |      |          |
|  |  |          |      |          |
|  |  |          |      |          |
| •  |  | 1        |      |          |
| 2  |  |          |      |          |
|  |  | 2        |      |          |
| 2  |  |          |      |          |
| 3  |  |          |      |          |
| a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?  b A family member of a person described on line 11a above?  c A 59% controlled entity of a person described on line 11a above?  f Yes' to line 11a, 11b, or 11c, provide detail in Part VI.  Section B. Type I Supporting Organizations  1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organization have the power to regularly appoint or elect at least a majority of the organizations (ficers, directors, or trustees at all times during the tax year? If 'No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization activities. If the organization have the nower to appoint and/or remove officers, directors, or trustees were ellocated among the supported organization what conditions or restrictions, if any, spepied to such powers during the tax year all the supported organization of Part VI how providing such benefit carried out the purposes of the supported organization of Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supported organization of Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supported organizations  1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organizations or trustees of each of the organization's supported organization's supported organization's the supported organization's supported organization's or the supported organization's supported organization's or the supported organization's supported organization's governing body provided?  1 Did the organization is officers, directors, or |  |          |      |          |
|  |  | 3        |      |          |
| Sec  |  |          |      |          |
|  |  |          |      |          |
|  |  |          |      |          |
| b  |  |          |      |          |
| С  | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in      | structio | ns). |          |
| 2  | Activities Test. Answer lines 2a and 2b below.   |          | Yes  | No       |
| а  | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of         |          |      |          |
|  | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify                 |          |      |          |
|  | those supported organizations and explain how these activities directly furthered their exempt purposes,                   |          |      |          |
|  | how the organization was responsive to those supported organizations, and how the organization determined                  |          |      |          |
|  | that these activities constituted substantially all of its activities.   | 2a       |      |          |
| b  |  |          |      |          |
|  |  |          |      |          |
|  |  |          |      |          |
|  | •  | 2b       |      |          |
|  |  |          |      |          |
| а  |  |          |      |          |
| _  |  | 3a       |      |          |
| b  | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each        |          |      |          |

| Pai  | rt V │ Type III Non-Functionally Integrated 509(a)(3) Supporting                 | Orga       | anizations                            |                                |
|------|--|------------|---------------------------------------|--------------------------------|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying  | trust c    | on Nov. 20, 1970 (explain in <b>F</b> | Part VI). See instructions.    |
|      | All other Type III non-functionally integrated supporting organizations must of  | omple      | te Sections A through E.              |                                |
| Sect | ion A - Adjusted Net Income  |            | (A) Prior Year                        | (B) Current Year<br>(optional) |
| 1    | Net short-term capital gain  | 1          |                                       |                                |
| 2    | Recoveries of prior-year distributions   | 2          |                                       |                                |
| 3    | Other gross income (see instructions)  | 3          |                                       |                                |
| 4    | Add lines 1 through 3.   | 4          |                                       |                                |
| 5    | Depreciation and depletion   | 5          |                                       |                                |
| 6    | Portion of operating expenses paid or incurred for production or                 |            |                                       |                                |
|      | collection of gross income or for management, conservation, or                   |            |                                       |                                |
|      | maintenance of property held for production of income (see instructions)         | 6          |                                       |                                |
| 7    | Other expenses (see instructions)  | 7          |                                       |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                     | 8          |                                       |                                |
| Sect | ion B - Minimum Asset Amount   |            | (A) Prior Year                        | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                    |            |                                       |                                |
|      | instructions for short tax year or assets held for part of year):                |            |                                       |                                |
| а    | Average monthly value of securities  | <b>1</b> a |                                       |                                |
| b    | Average monthly cash balances  | 1b         |                                       |                                |
| С    | Fair market value of other non-exempt-use assets                                 | 1c         |                                       |                                |
| d    | Total (add lines 1a, 1b, and 1c)   | 1d         |                                       |                                |
| е    | Discount claimed for blockage or other factors                                   |            |                                       |                                |
|      | (explain in detail in Part VI):  |            |                                       |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                     | 2          |                                       |                                |
| 3    | Subtract line 2 from line 1d.  | 3          |                                       |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,      |            |                                       |                                |
|      | see instructions).   | 4          |                                       |                                |
| _5   | Net value of non-exempt-use assets (subtract line 4 from line 3)                 | 5          |                                       |                                |
| _6   | Multiply line 5 by 0.035.  | 6          |                                       |                                |
| 7    | Recoveries of prior-year distributions   | 7          |                                       |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                      | 8          |                                       |                                |
| Sect | ion C - Distributable Amount   |            |                                       | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)            | 1          |                                       |                                |
| 2    | Enter 0.85 of line 1.  | 2          |                                       |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)           | 3          |                                       |                                |
| 4    | Enter greater of line 2 or line 3.   | 4          |                                       |                                |
| 5    | Income tax imposed in prior year   | 5          |                                       |                                |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to             |            |                                       |                                |
|      | emergency temporary reduction (see instructions).                                | 6          |                                       |                                |
| 7    | Check here if the current year is the organization's first as a non-functionally | integr     | ated Type III supporting orga         | anization (see                 |
|      | instructions).   |            |                                       |                                |

Schedule A (Form 990) 2021

| Pai  | t v   Type III Non-Functionally Integrated 509   | (a)(3) Supporting Org         | anizations <sub>(continu</sub> | <u> </u> |                                  |
|------|--|-------------------------------|--------------------------------|----------|----------------------------------|
| Sect | ion D - Distributions  |                               |                                |          | Current Year                     |
| _1_  | Amounts paid to supported organizations to accomplish exe                              | empt purposes                 |                                | 1        |                                  |
| 2    | Amounts paid to perform activity that directly furthers exemp                          | ot purposes of supported      |                                |          |                                  |
|      | organizations, in excess of income from activity                                       |                               |                                | 2        |                                  |
| 3    | Administrative expenses paid to accomplish exempt purpose                              | es of supported organizatior  | าร                             | 3        |                                  |
| 4    | Amounts paid to acquire exempt-use assets  |                               |                                | 4        |                                  |
| 5    | Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) |                               |                                |          |                                  |
| 6    | Other distributions (describe in Part VI). See instructions.                           |                               |                                |          |                                  |
| 7    | Total annual distributions. Add lines 1 through 6.                                     |                               |                                | 7        |                                  |
| 8    | Distributions to attentive supported organizations to which the                        | he organization is responsive | e                              |          |                                  |
|      | (provide details in Part VI). See instructions.  |                               |                                | 8        |                                  |
| 9    | Distributable amount for 2021 from Section C, line 6                                   |                               |                                | 9        |                                  |
| 10   | Line 8 amount divided by line 9 amount   |                               |                                | 10       |                                  |
|      |  | (i)                           | (ii)                           |          | (iii)                            |
| Sect | ion E - Distribution Allocations (see instructions)                                    | Excess Distributions          | Underdistribution<br>Pre-2021  | าร       | Distributable<br>Amount for 2021 |
| 1    | Distributable amount for 2021 from Section C, line 6                                   |                               |                                |          |                                  |
| 2    | Underdistributions, if any, for years prior to 2021 (reason-                           |                               |                                |          |                                  |
|      | able cause required - explain in Part VI). See instructions.                           |                               |                                |          |                                  |
| 3    | Excess distributions carryover, if any, to 2021  |                               |                                |          |                                  |
| а    | From 2016  |                               |                                |          |                                  |
| b    | From 2017  |                               |                                |          |                                  |
| С    | From 2018  |                               |                                |          |                                  |
| d    | From 2019  |                               |                                |          |                                  |
| е    | From 2020  |                               |                                |          |                                  |
| f    | Total of lines 3a through 3e   |                               |                                |          |                                  |
| g    | Applied to underdistributions of prior years   |                               |                                |          |                                  |
| h    | Applied to 2021 distributable amount   |                               |                                |          |                                  |
| i    | Carryover from 2016 not applied (see instructions)                                     |                               |                                |          |                                  |
| j    | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.                                 |                               |                                |          |                                  |
| 4    | Distributions for 2021 from Section D,   |                               |                                |          |                                  |
|      | line 7: \$   |                               |                                |          |                                  |
| а    | Applied to underdistributions of prior years   |                               |                                |          |                                  |
| b    | Applied to 2021 distributable amount   |                               |                                |          |                                  |
| С    | Remainder. Subtract lines 4a and 4b from line 4.                                       |                               |                                |          |                                  |
| 5    | Remaining underdistributions for years prior to 2021, if                               |                               |                                |          |                                  |
|      | any. Subtract lines 3g and 4a from line 2. For result greater                          |                               |                                |          |                                  |
|      | than zero, explain in Part VI. See instructions.                                       |                               |                                |          |                                  |
| 6    | Remaining underdistributions for 2021. Subtract lines 3h                               |                               |                                |          |                                  |
|      | and 4b from line 1. For result greater than zero, explain in                           |                               |                                |          |                                  |
|      | Part VI. See instructions.   |                               |                                |          |                                  |
| 7    | Excess distributions carryover to 2022. Add lines 3j                                   |                               |                                |          |                                  |
|      | and 4c.  |                               |                                |          |                                  |
| 8    | Breakdown of line 7:   |                               |                                |          |                                  |
|      | Excess from 2017   |                               |                                |          |                                  |
|      | Excess from 2018   |                               |                                |          |                                  |
|      | Excess from 2019   |                               |                                |          |                                  |
|      | Excess from 2020   |                               |                                |          |                                  |
|      |  |                               |                                |          |                                  |

Schedule A (Form 990) 2021

e Excess from 2021

| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;   |
|---------|---|
|         | Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, |
|         | line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,  |
|         | Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)   |
|         | (Occ mandonoms.)  |
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# Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

# **Schedule of Contributors**

Attach to Form 990 or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

2021

OMB No. 1545-0047

Name of the organization

Organization type (check one):

Employer identification number

QUINCY INSTITUTE FOR RESPONSIBLE STATECRAFT

\*\*-\*\*\*5143

| Filers of:  | Section:   |
|---|--|
| Form 990 or 990-EZ  | $\boxed{X}$ 501(c)( $3$ ) (enter number) organization  |
|   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation   |
|   | 527 political organization   |
| Form 990-PF   | 501(c)(3) exempt private foundation  |
|   | 4947(a)(1) nonexempt charitable trust treated as a private foundation  |
|   | 501(c)(3) taxable private foundation   |
|   | s covered by the <b>General Rule</b> or a <b>Special Rule</b> .<br>(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.  |
| General Rule  |  |
|   | n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.   |
| Special Rules   |  |
| sections 509(a)(1)<br>contributor, during                       | n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one 3 the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; 3, line 1. Complete Parts I and II.  |
| contributor, during<br>literary, or educati                     | n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one gethe year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, onal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering o) instead of the contributor name and address), II, and III.   |
| year, contributions<br>is checked, enter l<br>purpose. Don't co | n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the seculusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box here the total contributions that were received during the year for an exclusively religious, charitable, etc., mplete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively le, etc., contributions totaling \$5,000 or more during the year |
| answer "No" on Part IV, line                                    | nat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it <b>must</b> e 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify a requirements of Schedule B (Form 990).   |

 $\ \, \text{LHA} \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Schedule B (Form 990) (2021)

Name of organization **Employer identification number** QUINCY INSTITUTE FOR RESPONSIBLE \*\*-\*\*\*5143 STATECRAFT Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE C** (Form 990)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

Tax) (See separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. **OUINCY INSTITUTE FOR RESPONSIBLE Employer identification number** Name of organization CM V MECD V EM \*\*\_\*\*51/2

|    | SIAIECKAFI   |  |  |   | •••              |   | 143                                |
|----|--|--|--|---|------------------|---|------------------------------------|
| Pa | rt I-A Complete if the organization is exen  | npt under sed                          | ction 501(c) o                               | r is a section 52   | 7 orga           | nization.   |                                    |
| 2  |  |  |  |   | <b>&gt;</b> \$   |   |                                    |
| Pa | rt I-B Complete if the organization is exen  | npt under sed                          | ction 501(c)(3)                              |   |                  |   |                                    |
| 1  | Enter the amount of any excise tax incurred by the organization  | ation under sect                       | tion 4955                                    |   | <b>\$</b>        |   |                                    |
|    | Enter the amount of any excise tax incurred by organization  |  |  |   |                  |   |                                    |
|    | If the organization incurred a section 4955 tax, did it file Fo  |  |  |   |                  | Yes   | ☐ No                               |
|    | Was a correction made?   |  |  |   |                  | Yes   | ☐ No                               |
| b  | If "Yes," describe in Part IV.   |  |  |   |                  |   |                                    |
| Pa | rt I-C Complete if the organization is exen  | npt under sed                          | ction 501(c), e                              | except section 5  | 601(c)(3         | 3).   |                                    |
| 1  | Enter the amount directly expended by the filing organizat   | ion for section 52                     | 27 exempt functio                            | n activities l  | <b>&gt;</b> \$   |   |                                    |
| 2  | Enter the amount of the filing organization's funds contrib  | ited to other orga                     | anizations for sect                          | tion 527  |                  |   |                                    |
|    | exempt function activities   |  |  | l   | <b>&gt;</b> \$   |   |                                    |
| 3  | Total exempt function expenditures. Add lines 1 and 2. En  | ter here and on F                      | Form 1120-POL,                               |   |                  |   |                                    |
|    | line 17b   |  |  | l   | <b>&gt;</b> \$   |   |                                    |
| 4  | Did the filing organization file Form 1120-POL for this yea  |  |  |   |                  | Yes   | ☐ No                               |
| 5  | Enter the names, addresses and employer identification n made payments. For each organization listed, enter the ar contributions received that were promptly and directly del political action committee (PAC). If additional space is need to be a support of the contribution of the contrib | nount paid from t<br>vered to a separa | the filing organizat<br>rate political organ | tion's funds. Also ent<br>ization, such as a se                     | er the an        | nount of polit  | cal                                |
|    | (a) Name (b) Address   |  | (c) EIN                                      | (d) Amount paid fro<br>filing organization<br>funds. If none, enter | 's cor<br>· -0 I | e) Amount of ntributions record promptly and lelivered to a political organ | ceived and<br>directly<br>separate |

| (4) | (4), (3), | (5, = | filing organization's funds. If none, enter -0 | contributions received and<br>promptly and directly<br>delivered to a separate<br>political organization.<br>If none, enter -0 |
|-----|-----------|-------|--|--|
|     |           |       |  |  |
|     |           |       |  |  |
|     |           |       |  |  |
|     |           |       |  |  |
|     |           |       |  |  |
|     |           |       |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

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|   | TECRAFT                      |                             |                            |  | **5143 Page 2                  |
|---|------------------------------|-----------------------------|----------------------------|--|--------------------------------|
| Part II-A Complete if the organiz                 | ation is ex                  | empt under section          | on 501(c)(3) and fil       | ed Form 5768 (el                       | ection under                   |
| section 501(h)).                                  |                              |                             |                            |  |                                |
| A Check ► ☐ if the filing organization b          |                              |                             | in Part IV each affiliated | group member's nam                     | e, address, EIN,               |
| expenses, and share of e                          | •                            | . ,                         |                            |  |                                |
| B Check ► ☐ if the filing organization c          | hecked box A                 | and "limited control" pr    | ovisions apply.            |  | Τ                              |
| Limits on<br>(The term "expenditure               | Lobbying Exp<br>s" means amo |                             | l.)                        | (a) Filing<br>organization's<br>totals | (b) Affiliated group<br>totals |
| 1a Total lobbying expenditures to influence       | public opinior               | (grassroots lobbying)       |                            |  |                                |
| <b>b</b> Total lobbying expenditures to influence | a legislative b              | ody (direct lobbying)       |                            | 53,430.                                |                                |
| c Total lobbying expenditures (add lines 1        | a and 1b)                    |                             |                            | 53,430.                                |                                |
| d Other exempt purpose expenditures               |                              |                             |                            | 3,230,133.                             |                                |
| e Total exempt purpose expenditures (add          | l lines 1c and               | 1d)                         |                            | 3,283,563.                             |                                |
| f Lobbying nontaxable amount. Enter the           | amount from t                | he following table in bo    | th columns.                | 314,178.                               |                                |
| If the amount on line 1e, column (a) or (b) is    | : The lo                     | bbying nontaxable an        | nount is:                  |  |                                |
| Not over \$500,000                                | 20% (                        | of the amount on line 16    | <del>)</del> .             |  |                                |
| Over \$500,000 but not over \$1,000,000           | \$100,0                      | 000 plus 15% of the ex      | cess over \$500,000.       |  |                                |
| Over \$1,000,000 but not over \$1,500,00          | 0 \$175,0                    | 000 plus 10% of the ex      | cess over \$1,000,000.     |  |                                |
| Over \$1,500,000 but not over \$17,000,0          | 00 \$225,0                   | 000 plus 5% of the exc      | ess over \$1,500,000.      |  |                                |
| Over \$17,000,000                                 | \$1,000                      | 0,000.                      |                            |  |                                |
|   |                              |                             |                            |  |                                |
| g Grassroots nontaxable amount (enter 25          | 6% of line 1f)               |                             |                            | 78,545.                                |                                |
| h Subtract line 1g from line 1a. If zero or le    | ss, enter -0-                |                             |                            | 0.                                     |                                |
| i Subtract line 1f from line 1c. If zero or le    | ss, enter -0                 |                             |                            | 0.                                     |                                |
| j If there is an amount other than zero on        | either line 1h d             | or line 1i, did the organiz | zation file Form 4720      | _                                      | _                              |
| reporting section 4911 tax for this year?         |                              |                             |                            | L                                      | Yes No                         |
|   | 4-Year A                     | veraging Period Unde        | r Section 501(h)           |  |                                |
| (Some organizations that m                        |                              | , ,                         | •                          | of the five columns b                  | elow.                          |
|   | -                            | arate instructions for I    | <u>-</u>                   |  |                                |
|   | Lobbying Exp                 | enditures During 4-Ye       | ear Averaging Period       |  | 1                              |
| Calendar year<br>(or fiscal year beginning in)    | (a) 2018                     | <b>(b)</b> 2019             | (c) 2020                   | <b>(d)</b> 2021                        | (e) Total                      |
| 2a Lobbying nontaxable amount                     |                              |                             |                            | 314,178.                               | 314,178.                       |
| <b>b</b> Lobbying ceiling amount                  |                              |                             |                            |  | 454 065                        |
| (150% of line 2a, column(e))                      |                              |                             |                            |  | 471,267.                       |
| c Total lobbying expenditures                     |                              |                             |                            | 53,430.                                | 53,430.                        |
| <b>d</b> Grassroots nontaxable amount             |                              |                             |                            | 78,545.                                | 78,545.                        |

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117,818.

d Grassroots nontaxable amounte Grassroots ceiling amount

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

|        | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description   | (a)              |              | (k         | o)      |
|--------|--|------------------|--------------|------------|---------|
| of th  | e lobbying activity.   | Yes              | No           | Amo        | ount    |
| 1      | During the year, did the filing organization attempt to influence foreign, national, state, or   |                  |              |            |         |
|        | local legislation, including any attempt to influence public opinion on a legislative matter   |                  |              |            |         |
|        | or referendum, through the use of:   |                  |              |            |         |
| а      | Volunteers?  |                  |              |            |         |
|        | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |                  |              |            |         |
|        | Media advertisements?  |                  |              |            |         |
|        | Mailings to members, legislators, or the public?   |                  |              |            |         |
|        | Publications, or published or broadcast statements?  |                  |              |            |         |
|        | Grants to other organizations for lobbying purposes?   |                  |              |            |         |
|        | Direct contact with legislators, their staffs, government officials, or a legislative body?  |                  |              |            |         |
| h      | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |                  |              |            |         |
|        | Other activities?  |                  |              |            |         |
|        | Total. Add lines 1c through 1i   |                  |              |            |         |
|        | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |                  |              |            |         |
|        | If "Yes," enter the amount of any tax incurred under section 4912  |                  |              |            |         |
|        | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |                  |              |            |         |
| d      | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   | <br>             |              | - 15       |         |
| Par    | t III-A Complete if the organization is exempt under section 501(c)(4), section 504(c)(6)  | on 501(c)(5)     | , or se      | ection     |         |
|        | 501(c)(6).   |                  |              | V          | NI-     |
|        |  |                  |              | Yes        | No      |
| 1      | Were substantially all (90% or more) dues received nondeductible by members?   |                  |              |            |         |
| 2      | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |                  |              |            |         |
| 3      | Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 5 |                  | 3            | otion      |         |
|        | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."   | "No" OR (        | b) Part      |            | e 3, is |
| 1      | Dues, assessments and similar amounts from members   |                  | . 1          |            |         |
| 2      | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political  | cal              |              |            |         |
|        | expenses for which the section 527(f) tax was paid).   |                  |              |            |         |
| а      | Current year   |                  | 2a           |            |         |
| b      | Carryover from last year   |                  | 2b           |            |         |
| С      | Total  |                  | 2c           |            |         |
| 3      | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  |                  |              |            |         |
| 4      | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc   | cess             |              |            |         |
|        | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p  | oolitical        |              |            |         |
|        | expenditure next year?   |                  | . 4          |            |         |
| 5      | Taxable amount of lobbying and political expenditures. See instructions  |                  | . 5          |            |         |
| Par    | t IV Supplemental Information  |                  |              |            |         |
| Prov   | ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group  | list); Part II-A | linge 1      | and 2 (See |         |
|        |  |                  | 111103 1 6   | (000       |         |
| instrı | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  | ,,               | 111103 1 6   | = (000     |         |
| instr  | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  |                  | , 111103 1 6 |            |         |
| instr  | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  |                  |              |            |         |
| instr  | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  |                  | , iii les T  |            |         |
| instr  | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  |                  | inies i d    |            |         |
| instr  | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  |                  | Tillies 1 d  |            |         |
| instru | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  |                  | , illies i a |            |         |
| instru | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  |                  | Times 1 a    |            |         |

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

QUINCY INSTITUTE FOR RESPONSIBLE STATECRAFT

**Employer identification number** \*\*-\*\*\*5143

| Par | t I Organizations Maintaining Donor Advise<br>organization answered "Yes" on Form 990, Part IV, lin |  | Funds or Acco                | ounts.Complete if the           |
|-----|---|--|------------------------------|---------------------------------|
|     | organization answered Tes Off Offices, Fartiv, in   | (a) Donor advised funds                  | (b) Fu                       | unds and other accounts         |
| 1   | Total number at end of year   | . ,                                      | . ,                          |                                 |
| 2   | Aggregate value of contributions to (during year)   |  |                              |                                 |
| 3   | Aggregate value of grants from (during year)  |  |                              |                                 |
| 4   | Aggregate value at end of year  |  |                              |                                 |
| 5   | Did the organization inform all donors and donor advisors in  | writing that the assets held in do       | nor advised funds            |                                 |
|     | are the organization's property, subject to the organization's                                      | _  |                              | Yes No                          |
| 6   | Did the organization inform all grantees, donors, and donor a                                       |  |                              |                                 |
|     | for charitable purposes and not for the benefit of the donor of                                     | or donor advisor, or for any other       | purpose conferring           |                                 |
|     | impermissible private benefit?  |  |                              | Yes No                          |
| Par | t II Conservation Easements. Complete if the org  | ganization answered "Yes" on Fo          | rm 990, Part IV, line        | 7.                              |
| 1   | Purpose(s) of conservation easements held by the organization                                       | ion (check all that apply).              |                              |                                 |
|     | Preservation of land for public use (for example, recrea  | ition or education) 🕍 Preser             | vation of a historical       | ly important land area          |
|     | Protection of natural habitat   | Preser                                   | vation of a certified        | historic structure              |
|     | Preservation of open space  |  |                              |                                 |
| 2   | Complete lines 2a through 2d if the organization held a quality                                     | fied conservation contribution in        | the form of a co <u>nser</u> |                                 |
|     | day of the tax year.  |  |                              | Held at the End of the Tax Year |
| а   | Total number of conservation easements  |  | 2a                           |                                 |
| b   | Total acreage restricted by conservation easements  |  |                              |                                 |
|     | Number of conservation easements on a certified historic str  |  |                              |                                 |
| d   | Number of conservation easements included in (c) acquired   | after 7/25/06, and not on a histo        | ric structure                |                                 |
|     | listed in the National Register   |  |                              |                                 |
| 3   | Number of conservation easements modified, transferred, re  | leased, extinguished, or terminat        | ed by the organizati         | on during the tax               |
|     | year ▶  |  |                              |                                 |
| 4   | Number of states where property subject to conservation ea  |  |                              |                                 |
| 5   | Does the organization have a written policy regarding the per                                       |  | idling of                    |                                 |
| _   | violations, and enforcement of the conservation easements i   |  |                              |                                 |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting,  | handling of violations, and enfor        | cing conservation ea         | asements during the year        |
| -   |   | Alliana afaila latina an an an antanatan |                              | and a division dia and a        |
| 7   | Amount of expenses incurred in monitoring, inspecting, hand > \$                                    | aling of violations, and enforcing       | conservation easem           | ents during the year            |
| 8   | Does each conservation easement reported on line 2(d) above   | va action, the requirements of ac-       | ation 170/b\/4\/P\/i\        |                                 |
| 0   |   |  |                              | Yes No                          |
| 9   | and section 170(h)(4)(B)(ii)?   |  |                              |                                 |
| 3   | balance sheet, and include, if applicable, the text of the foot                                     |  | •                            |                                 |
|     | organization's accounting for conservation easements.   | Tote to the organization's infance       | ai statements that d         | escribes trie                   |
| Par | t III Organizations Maintaining Collections o   | f Art. Historical Treasure               | s. or Other Sim              | ilar Assets.                    |
|     | Complete if the organization answered "Yes" on Form   |  | •                            |                                 |
| 1a  | If the organization elected, as permitted under FASB ASC 95   |  | atement and balance          | e sheet works                   |
|     | of art, historical treasures, or other similar assets held for pul                                  | ·  |                              |                                 |
|     | service, provide in Part XIII the text of the footnote to its final                                 |  |                              | •                               |
| b   | If the organization elected, as permitted under FASB ASC 95   |  |                              | eet works of                    |
|     | art, historical treasures, or other similar assets held for public                                  |  |                              |                                 |
|     | provide the following amounts relating to these items:  | ,  |                              | ,                               |
|     | (i) Revenue included on Form 990, Part VIII, line 1   |  | •                            | \$                              |
|     |   |  |                              | \$                              |
| 2   | If the organization received or held works of art, historical tre                                   |  |                              |                                 |
|     | the following amounts required to be reported under FASB A  |  | · / ·                        |                                 |
| а   | Revenue included on Form 990, Part VIII, line 1   | _  | <b>&gt;</b>                  | \$                              |
| b   | Assets included in Form 990, Part X   |  |                              | \$                              |

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|      | rt III   Organizations Maintaining C   |                       | rt. Histo     | rical Ti         | reasures. or Ot      | her Si    | milar Asse                            | ts/contin  |                | age Z |
|------|--|-----------------------|---------------|------------------|----------------------|-----------|---------------------------------------|------------|----------------|-------|
|      | Using the organization's acquisition, accession                                      |                       | -             |                  | -                    |           |                                       | · ·        | <u> </u>       |       |
| 3    | collection items (check all that apply):   | on, and other record  | is, crieck a  | ily of the       | tionowing that mak   | e signinc | ant use or its                        |            |                |       |
| а    | Public exhibition  | d                     |               | on or ove        | change program       |           |                                       |            |                |       |
|      |  |                       |               | an or exc<br>ner | change program       |           |                                       |            |                |       |
| b    | Scholarly research   | е                     | Oti           |                  |                      |           |                                       |            |                |       |
| C    |  |                       |               |                  |                      |           |                                       |            |                |       |
| 4    |  |                       |               |                  |                      |           |                                       | t XIII.    |                |       |
| 5    | During the year, did the organization solicit or                                     |                       |               |                  |                      |           |                                       | 7          |                | 1     |
| Da   | to be sold to raise funds rather than to be mart IV Escrow and Custodial Arrangement |                       |               |                  |                      |           |                                       | <b>Yes</b> |                | No    |
| Га   | rt IV Escrow and Custodial Arrang reported an amount on Form 990, Par                |                       | ete if the oi | ganizatio        | on answered "Yes"    | on Form   | 1990, Part IV,                        | line 9, or |                |       |
| 1a   | Is the organization an agent, trustee, custodia                                      | an or other intermed  | liarv for co  | ntributio        | ns or other assets n | ot inclu  | ded                                   |            |                |       |
|      | on Form 990, Part X?   |                       |               |                  |                      |           |                                       | Yes        |                | No    |
| b    | If "Yes," explain the arrangement in Part XIII a                                     |                       |               |                  |                      |           |                                       |            |                |       |
| _    |  |                       |               |                  |                      |           |                                       | Amount     |                |       |
| c    | Beginning balance  |                       |               |                  |                      | Ι.        | Ic                                    |            |                |       |
|      | Additions during the year  |                       |               |                  |                      |           | ld                                    |            |                |       |
|      | Distributions during the year  |                       |               |                  |                      |           | le l                                  |            |                |       |
| f    | Ending balance   |                       |               |                  |                      |           | 1f                                    |            |                |       |
|      | Did the organization include an amount on Fo   |                       |               |                  |                      |           |                                       | Yes        | $\top$         | No    |
|      | If "Yes," explain the arrangement in Part XIII.                                      |                       |               |                  |                      | -         |                                       |            |                | ]     |
|      | rt V Endowment Funds. Complete if  |                       |               |                  |                      |           |                                       |            |                |       |
|      |  | (a) Current year      |               | r year           | (c) Two years back   |           | ree vears back                        | (e) Four   | vears          | back  |
| 10   | Beginning of year balance  | (a) carrerre year     | (4) 1 110     | . ,              | (5)                  | 1(-,      | , , , , , , , , , , , , , , , , , , , | (0)        | ,              |       |
|      |  |                       |               |                  |                      |           |                                       |            |                |       |
|      | Contributions  |                       | -             | <del></del>      |                      | +         |                                       |            |                |       |
| C    | Net investment earnings, gains, and losses   |                       |               |                  |                      | +         |                                       |            |                |       |
| d    |  |                       |               |                  |                      | +         |                                       |            |                |       |
| е    | Other expenditures for facilities  |                       |               |                  |                      |           |                                       |            |                |       |
|      | and programs   |                       |               |                  |                      |           |                                       |            |                |       |
| f    | Administrative expenses  |                       |               |                  |                      |           |                                       |            |                |       |
| g    | End of year balance  |                       | (I) 4         |                  |                      |           |                                       |            |                |       |
| 2    | Provide the estimated percentage of the curr   | ent year end balanc   |               | column (         | (a)) held as:        |           |                                       |            |                |       |
| a    | Board designated or quasi-endowment  |                       | _%            |                  |                      |           |                                       |            |                |       |
| b    | Permanent endowment  | %                     |               |                  |                      |           |                                       |            |                |       |
| С    |  | 6                     |               |                  |                      |           |                                       |            |                |       |
| _    | The percentages on lines 2a, 2b, and 2c shou   | •                     |               |                  |                      |           |                                       |            |                |       |
| 3a   | Are there endowment funds not in the posses  | ssion of the organiza | ation that a  | are held a       | and administered fo  | r the org | ganization                            | г          | <del>. 1</del> |       |
|      | by:  |                       |               |                  |                      |           |                                       |            | Yes            | No    |
|      | (i) Unrelated organizations  |                       |               |                  |                      |           |                                       |            | $\dashv$       |       |
|      | (ii) Related organizations   |                       |               |                  |                      |           |                                       | 3a(ii)     | $\dashv$       |       |
| b    | If "Yes" on line 3a(ii), are the related organizate                                  |                       |               |                  | ?                    |           |                                       | 3b         |                |       |
| 4    | Describe in Part XIII the intended uses of the                                       |                       | wment fur     | nds.             |                      |           |                                       |            |                |       |
| Pa   | rt VI Land, Buildings, and Equipm  |                       |               |                  |                      |           | _                                     |            |                |       |
|      | Complete if the organization answered  |                       |               |                  |                      | -         |                                       |            |                |       |
|      | Description of property  | (a) Cost or o         |               |                  |                      | Accum     |                                       | (d) Book   | value          | Э     |
|      |  | basis (investr        | nent)         | basis            | (other)              | deprecia  | tion                                  |            |                |       |
|      | Land   |                       |               |                  |                      |           |                                       |            |                |       |
|      | Buildings  |                       |               |                  |                      |           |                                       |            |                |       |
| С    | Leasehold improvements   |                       |               |                  |                      |           |                                       |            |                |       |
| d    | Equipment  |                       |               |                  |                      |           |                                       |            |                |       |
|      | Other  |                       |               |                  |                      |           |                                       |            |                |       |
| Tota | Add lines to through to (Column (d) must ex  | aud Form OOA Port     | V column      | (D) line         | 100)                 |           |                                       |            |                | Λ.    |

Schedule D (Form 990) 2021

| Schedule D (Form 990) 2021 STATECRAFT                                |                                | **  | -***5143 Page 3        |
|--|--------------------------------|---|------------------------|
| Part VII Investments - Other Securities.                             |                                |   |                        |
| Complete if the organization answered "Yes"                          | on Form 990, Part IV, line     | 11b. See Form 990, Part X, line 12.             |                        |
| (a) Description of security or category (including name of security) | (b) Book value                 | (c) Method of valuation: Cost or end            | l-of-year market value |
| (1) Financial derivatives  |                                |   |                        |
| (2) Closely held equity interests                                    |                                |   |                        |
| (3) Other  |                                |   |                        |
| (A)  |                                |   |                        |
| (B)  |                                |   |                        |
| (C)  |                                |   |                        |
| (D)  |                                |   |                        |
| • •  |                                |   |                        |
| (E)  |                                |   |                        |
| (F)  |                                |   |                        |
| (G)  |                                |   |                        |
| (H)  |                                |   |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)     |                                |   |                        |
| Part VIII Investments - Program Related.                             | 5 000 B 1 11 / 11              |   |                        |
| Complete if the organization answered "Yes"                          |                                |   |                        |
| (a) Description of investment  | (b) Book value                 | (c) Method of valuation: Cost or end            | l-of-year market value |
| (1)  |                                | A   |                        |
| (2)  |                                |   |                        |
| (3)  |                                |   |                        |
| (4)  |                                |   |                        |
| (5)  |                                |   |                        |
| (6)  |                                |   |                        |
| (7)  |                                |   |                        |
| (8)  |                                |   |                        |
| (9)  |                                |   |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)     |                                |   |                        |
| Part IX Other Assets.  |                                |   |                        |
| Complete if the organization answered "Yes"                          | on Form 990, Part IV, line     | 11d. See Form 990, Part X, line 15.             |                        |
| (a)  | Description                    |   | (b) Book value         |
| (1)  |                                |   |                        |
| (2)  |                                |   |                        |
| (3)  |                                |   |                        |
| (4)  |                                |   |                        |
| (5)  |                                |   |                        |
| (6)  |                                |   |                        |
| (7)  |                                |   |                        |
| (8)  |                                |   |                        |
| (9)  |                                |   |                        |
| Total. (Column (b) must equal Form 990, Part X, col. (B) lin         | e 15 )                         |   |                        |
| Part X Other Liabilities.  | 0 70.7                         |   |                        |
| Complete if the organization answered "Yes"                          | on Form 990 Part IV line       | 11e or 11f See Form 990 Part X line 25          |                        |
| (a) Description of lightlifu.  | 0111 01111 000, 1 41111, 11110 | 1 10 di 111. dee 1 di 11 dee, 1 di 12, iii ο 2σ | (b) Book value         |
| <del>" '' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' </del>                   |                                |   | (b) Book value         |
| (1) Federal income taxes (2) LEASE OBLIGATION LIABILIT               | TEC                            |   | 664.                   |
|  | TES                            |   | 004.                   |
| (3)  |                                |   |                        |
| (4)  |                                |   |                        |
| (5)  |                                |   |                        |
| (6)  |                                |   |                        |
| (7)  |                                |   |                        |
| (8)  |                                |   |                        |
| (0)  |                                |   |                        |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2021

664.

| Pa    | t XI Reconciliation of Revenue per Audited Financial State                               | ments With Rev          | enue per Return         |                     |
|-------|--|-------------------------|-------------------------|---------------------|
|       | Complete if the organization answered "Yes" on Form 990, Part IV, line 1                 | 2a.                     |                         |                     |
| 1     | Total revenue, gains, and other support per audited financial statements                 |                         | 1                       | 5,927,477.          |
| 2     | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                      |                         |                         |                     |
| а     | Net unrealized gains (losses) on investments   | 2a                      |                         |                     |
| b     | Donated services and use of facilities   | 2b                      |                         |                     |
| С     | Recoveries of prior year grants  |                         |                         |                     |
| d     | Other (Describe in Part XIII.)   | 2d                      |                         |                     |
| е     | Add lines 2a through 2d  |                         | 2e                      | 0.                  |
| 3     | Subtract line 2e from line 1   |                         |                         | 5,927,477.          |
| 4     | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                     |                         |                         |                     |
| а     | Investment expenses not included on Form 990, Part VIII, line 7b                         | 4a                      |                         |                     |
| b     | Other (Describe in Part XIII.)   | 4b                      |                         |                     |
| С     | Add lines 4a and 4b  |                         | 4c                      | 0.                  |
| _5_   | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)          |                         |                         | 5,927,477.          |
| Pa    | rt XII Reconciliation of Expenses per Audited Financial State                            | ements With Exp         | penses per Retu         | rn.                 |
|       | Complete if the organization answered "Yes" on Form 990, Part IV, line 1                 | 2a.                     |                         |                     |
| 1     | Total expenses and losses per audited financial statements                               |                         | 1                       | 3,669,840.          |
| 2     | Amounts included on line 1 but not on Form 990, Part IX, line 25:                        |                         |                         |                     |
| а     | Donated services and use of facilities   | 2a                      |                         |                     |
| b     | Prior year adjustments   | 2b                      |                         |                     |
| С     | Other losses   |                         |                         |                     |
| d     | Other (Describe in Part XIII.)   | 2d                      |                         |                     |
| е     | Add lines 2a through 2d  |                         | 2e                      | 0.                  |
| 3     | Subtract line 2e from line 1   |                         | 3                       | 3,669,840.          |
| 4     | Amounts included on Form 990, Part IX, line 25, but not on line 1:                       |                         |                         |                     |
| а     | Investment expenses not included on Form 990, Part VIII, line 7b                         | 4a                      |                         |                     |
| b     | Other (Describe in Part XIII.)   | 4b                      |                         |                     |
| С     | Add lines <b>4a</b> and <b>4b</b>  |                         | 4c                      | 0.                  |
| _5    | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)         |                         | 5                       | 3,669,840.          |
| Pa    | rt XIII Supplemental Information.  |                         |                         |                     |
| Prov  | de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; F | Part IV, lines 1b and 2 | b; Part V, line 4; Part | X, line 2; Part XI, |
| lines | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a       | additional informatior  | 1.                      |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
| PAI   | RT X, LINE 2:  |                         |                         |                     |
|       |  |                         |                         |                     |
| THI   | E INSTITUTE COMPLIES WITH FASB ASC 740-10  | ), INCOME T             | AXES, THAT              | PROVIDES            |
|       |  |                         |                         |                     |
| GU:   | IDANCE FOR REPORTING UNCERTAINTY IN INCOM  | ME TAXES. F             | OR THE YEAR             | R ENDED             |
|       |  |                         |                         |                     |
| DE    | CEMBER 31, 2021, THE INSTITUTE HAS DOCUME  | ENTED ITS C             | ONSIDERATIO             | ON OF FASB          |
|       |  |                         |                         |                     |
| AS    | C 740-10 AND DETERMINED THAT NO MATERIAL   | UNCERTAIN               | TAX POSITION            | ONS QUALIFY         |
|       |  |                         |                         |                     |
| FOI   | R EITHER RECOGNITION OR DISCLOSURE IN THE  | E FINANCIAL             | STATEMENTS              | 5.                  |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |
|       |  |                         |                         |                     |

#### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

QUINCY INSTITUTE FOR RESPONSIBLE STATECRAFT

Employer identification number \*\*-\*\*\*5143

|            |   |     | Yes | No  |
|------------|---|-----|-----|-----|
| <b>1</b> a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,  |     |     |     |
|            | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.  |     |     |     |
|            | First-class or charter travel Housing allowance or residence for personal use   |     |     |     |
|            | Travel for companions Payments for business use of personal residence   |     |     |     |
|            | Tax indemnification and gross-up payments Health or social club dues or initiation fees   |     |     |     |
|            | Discretionary spending account Personal services (such as maid, chauffeur, chef)  |     |     |     |
|            |   |     |     |     |
| b          | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or   |     |     |     |
|            | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  | 1b  |     |     |
| 2          | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,  |     |     |     |
|            | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?   | 2   |     |     |
|            |   |     |     |     |
| 3          | Indicate which, if any, of the following the organization used to establish the compensation of the organization's  |     |     |     |
|            | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to  |     |     |     |
|            | establish compensation of the CEO/Executive Director, but explain in Part III.  |     |     |     |
|            | Compensation committee  |     |     |     |
|            | Independent compensation consultant  X Compensation survey or study   |     |     |     |
|            | X Form 990 of other organizations X Approval by the board or compensation committee   |     |     |     |
|            |   |     |     |     |
| 4          | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing  |     |     |     |
|            | organization or a related organization:   |     |     |     |
|            | Receive a severance payment or change-of-control payment?   | 4a  |     | X   |
|            | Participate in or receive payment from a supplemental nonqualified retirement plan?   | 4b  |     | X   |
| С          | Participate in or receive payment from an equity-based compensation arrangement?  | 4c  |     | Х   |
|            | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.   |     |     |     |
|            |   |     |     |     |
| _          | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  |     |     |     |
| 5          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation   |     |     |     |
|            | contingent on the revenues of:  | _   |     | v   |
|            | The organization?   | 5a  |     | X   |
| D          | Any related organization?   | 5b  |     |     |
| •          | If "Yes" on line 5a or 5b, describe in Part III.  |     |     |     |
| 6          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation   |     |     |     |
| _          | contingent on the net earnings of:  | 6-  |     | Х   |
| a          | The organization?   | 6a  |     | X   |
| D          | Any related organization?   | 6b  |     | -22 |
| 7          | If "Yes" on line 6a or 6b, describe in Part III.  |     |     |     |
| ′          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III | 7   |     | Х   |
| 8          | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the   |     |     |     |
| 3          | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III   | 8   |     | Х   |
| 9          | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in  |     |     |     |
| •          | Regulations section 53.4958-6(c)?   | 9   |     |     |
|            | Regulations section 55.4956-6(c)?   | ן פ |     |     |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                          |      | (B) Breakdown of W       | J-2 and/or 1099-MIS compensation          | C and/or 1099-NEC                   | other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation in column (B)            |
|--------------------------|------|--------------------------|---|-------------------------------------|----------------|-------------------------|------------------------------------|---|
| (A) Name and Title       |      | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other reportable compensation | compensation   |                         |                                    | reported as deferred<br>on prior Form 990 |
| (1) TRITA PARSI          | (i)  | 274,374.                 | 0.  | 0.                                  | 0.             | 33,971.                 | 308,345.                           | 0.  |
| EXECUTIVE VICE PRESIDENT | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (2) LORA LUMPE           | (i)  | 276,927.                 | 0.  | 0.                                  | 0.             | 25,168.                 | 302,095.                           | 0.  |
| CHIEF EXECUTIVE OFFICER  | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (3) MICHAEL SWAINE       | (i)  | 210,891.                 | 0.  | 0.                                  | 0.             | 21,972.                 |                                    | 0.  |
| RESEARCH PROGRAM         | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
| (4) MARK CUNNINGHAM      | (i)  | 125,515.                 | 0.  | 0.                                  | 0.             | 24,670.                 | 150,185.                           | 0.  |
| DEVELOPMENT PROGRAM      | (ii) | 0.                       | 0.  | 0.                                  | 0.             | 0.                      | 0.                                 | 0.  |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |
|                          | (i)  |                          |   |                                     |                |                         |                                    |   |
|                          | (ii) |                          |   |                                     |                |                         |                                    |   |

Schedule J (Form 990) 2021

| Supplemental information   |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
|  |
| PART I, LINE 3:  |
| THE BOARD CONDUCTS AN INDEPENDENT REVIEW OF EXECUTIVE SALARIES. THE BOARD'S  |
| EXECUTIVE COMMITTEE PREPARES A WRITTEN ANNUAL PERFORMANCE REVIEW. A SALARY   |
| RECOMMENDATION IS THEN PREPARED BY THE BOARD'S EXECUTIVE COMMITTEE. THIS   |
| RECOMMENDATION IS BASED ON A COMBINATION OF THE PERFORMANCE REVIEW AND THE   |
| REVIEW OF THE COMPARABLE SALARY DATA.  |
|  |
|  |
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|  |

#### SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

QUINCY INSTITUTE FOR RESPONSIBLE STATECRAFT

Employer identification number \*\*-\*\*5143

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

VIGOROUS DIPLOMACY IN THE PURSUIT OF INTERNATIONAL PEACE. OUR VISION IS

A WORLD WHERE PEACE IS THE NORM AND WAR THE EXCEPTION.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

POLICY AND PRESENT ALTERNATIVE APPROACHES UNDER OUR GENERAL PROGRAM AND

OUR RESPONSIBLE STATECRAFT PROGRAM, IN ADDITION TO OUR FOUR BROAD

THEMATIC PROGRAMS - MIDDLE EAST, EAST ASIA, GRAND STRATEGY AND

DEMOCRATIZING FOREIGN POLICY.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

MIDDLE EAST PROGRAM:

THE QUINCY INSTITUTE'S MIDDLE EAST PROGRAM PROMOTES A BASIC REORIENTATION OF U.S. POLICY TOWARD THE REGION THROUGH POLICY SCHOLARSHIP, RESEARCH AND WRITING.

EXPENSES \$ 434,747. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

GRAND STRATEGY PROGRAM:

THE GRAND STRATEGY PROGRAM CONDUCTS RESEARCH ON THE COSTS AND DANGERS

OF AMERICA'S CURRENT GRAND STRATEGY OF PRIMACY - A MILITARY FORCE

POSTURE OF GLOBAL DOMINANCE - AND THE UNDERLYING FACTORS THAT SUPPORT

THIS STRATEGY.

EXPENSES \$ 294,820. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

OTHER PROGRAMS (DEMOCRATIZING FOREIGN POLICY PROGRAM & COMMUNICATION

AND ADVOCACY):

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Employer identification number \*\*-\*\*5143

THE DEMOCRATIZING FOREIGN POLICY PROGRAM ENGAGES IN RESEARCH AND

SCHOLARSHIP ON THE LINKS BETWEEN MILITARIZED FOREIGN POLICY AND

INSECURITY AT HOME. OUR COMMUNICATIONS PROGRAM PRODUCES AND

DISSEMINATES THE WORK OF OUR FOREIGN POLICY RESEARCHERS AND MAKES IT

ACCESSIBLE TO EXPERT AUDIENCES AND THE BROADER PUBLIC. THE ADVOCACY

PROGRAM PROMOTES AND DISTRIBUTES QUINCY INSTITUTE PUBLICATIONS TO

CONGRESSIONAL AND ADMINISTRATION POLICYMAKERS. IT ALSO ENGAGES IN BROAD

EDUCATIONAL WORK, AS WELL AS PERMISSIBLE LEVELS OF ADVOCACY IN SUPPORT

EXPENSES \$ 123,247. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 8B:

OF SPECIFIC LEGISLATIVE POLICY.

THE ORGANIZATION DOES NOT HAVE COMMITTEES WITHIN THE GOVERNING BODY THAT HAVE THE AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS PREPARED BY QI'S AUDIT FIRM. THE 990 IS THEN PROVIDED TO QI'S

CEO. THE CEO WILL REVIEW THE 990 WITH QI'S AUDIT FIRM. ONCE THE 990 IS

REVIEWED AND APPROVED, THE CEO SIGNS THE 990, WHICH IS THEN PROVIDED TO THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE BOARD IS REMINDED ANNUALLY OF THE CONFLICT OF INTEREST POLICY. WE ALSO ASK OUTSIDE CONTRIBUTORS TO OUR PUBLICATION, RESPONSIBLE STATECRAFT, TO SIGN A CONFLICT OF INTEREST DECLARATION. STAFF ARE ASKED TO DISCLOSE ANY POTENTIAL OR SEEMING CONFLICTS IF OR WHEN THEY ARISE.

FORM 990, PART VI, SECTION B, LINE 15:

#### THIS IS NOT A FILEABLE COPY \*\*\*\*\*

# IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning

, 2021, and ending

EIN or SSN

\*\*-\*\*\*5143

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Form 8879-TF

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information.

INSTITUTE FOR RESPONSIBLE Name of filer OUINCY STATECRAFT

Name and title of officer or person subject to tax

LORA LUMPE CEO

Type of Return and Return Information Part I

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

| 1a       | Form 990 check here > X                        | <b>b Total revenue,</b> if any (Form 990, Part VIII, column (A), line 12)     | <sub> 1b</sub> <u>5,927,477</u> |
|----------|--|---|---------------------------------|
| 2a       | Form 990-EZ check here >                       | b Total revenue, if any (Form 990-EZ, line 9)                                 | . 2b                            |
| 3a       | Form 1120-POL check here ▶                     | b Total tax (Form 1120-POL, line 22)  | 3b                              |
| 4a       | Form 990-PF check here >                       | b Tax based on investment income (Form 990-PF, Part V, line 5)                | 4b                              |
| 5a       | Form 8868 check here                           | b Balance due (Form 8868, line 3c)  | 5b                              |
| 6a       | Form 990-T check here                          | b Total tax (Form 990-T, Part III, line 4)                                    | 6b                              |
| 7a       | Form 4720 check here                           | b Total tax (Form 4720, Part III, line 1)                                     | 7b                              |
| 8a       | Form 5227 check here >                         | b FMV of assets at end of tax year (Form 5227, Item D)                        | 8b                              |
| 9a       | Form 5330 check here                           | b Tax due (Form 5330, Part II, line 19)                                       | 9b                              |
| 10a      | Form 8038-CP check here                        | b Amount of credit payment requested (Form 8038-CP, Part III, line 22)        | 10b                             |
| Part     | II Declaration and Signa                       | ture Authorization of Officer or Person Subject to Tax                        |                                 |
| Jnder    | penalties of perjury, I declare that $oxed{X}$ | I am an officer of the above entity or 🔲 I am a person subject to tax with re | spect to (name                  |
| of entit | y)   | , (EIN) and that I have   | ve examined a copy of the       |
| 001 0    | actronic roturn and accompanying so            | podulos and statements, and to the best of my knowledge and belief they are   | true correct and                |

2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information processary to answer inquiries and resolve issues related to the payment. I have selected a payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

| PΙ | N: | check | one | box | only |
|----|----|-------|-----|-----|------|
|----|----|-------|-----|-----|------|

| X I authorize | YOUNT, | HYDE | § BARBO | UR,    | PC      | to enter my PIN | 4400            | 0      |
|---------------|--------|------|---------|--------|---------|-----------------|-----------------|--------|
|               |        |      |         | ERO fi | rm name |                 | Enter five numb | ers, b |

do not enter all zeros

as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

🛘 As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax ▶ \*\*\*\* THIS IS NOT A FILEABLE COPY \*\*\*\*

#### **Certification and Authentication**

ERO's EFIN/PIN. Enter your six-digit electronic filing identification

number (EFIN) followed by your five-digit self-selected PIN.

52433310711 Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for

Business Returns. ERO's signature

**ERO Must Retain This Form - See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2021)